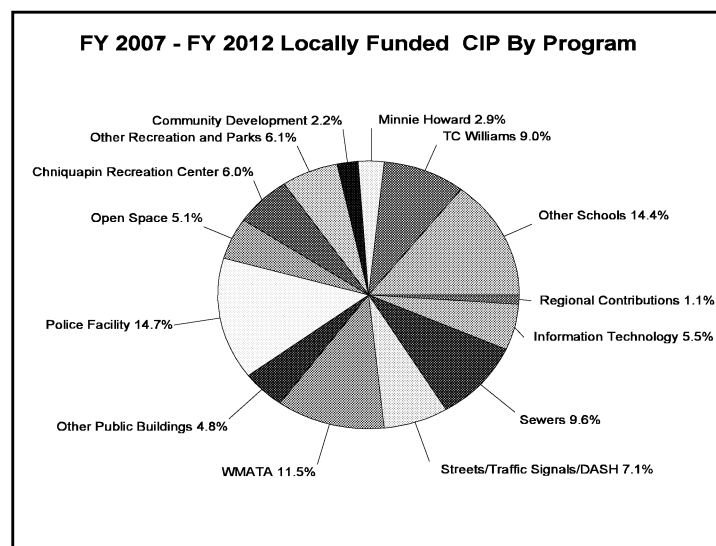
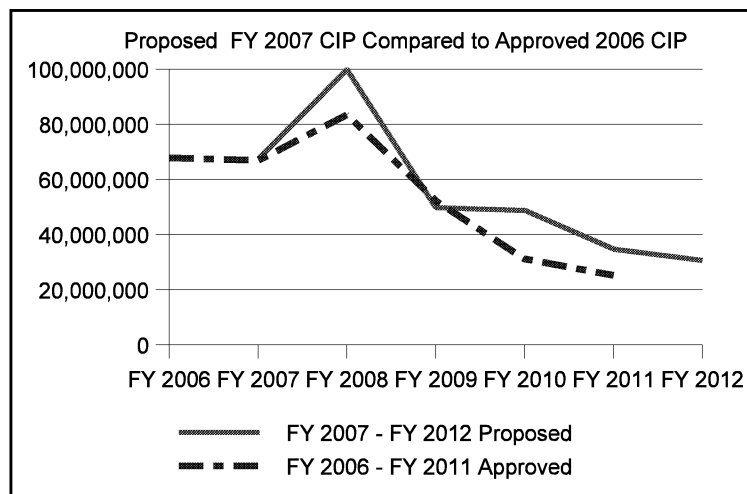


## FY 2007 - FY 2012 Capital Improvement Program

### Overview

The City of Alexandria's Capital Improvement Program (CIP) is a comprehensive plan which identifies the City's future infrastructure needs and the corresponding funding required to meet those needs. It totals \$331.5 million in planned local funding, \$574.4 million in planned total funding for the FY 2007 to FY 2012 time period. This represents a 1.4 percent increase in local funding and a 1.4 percent increase in total CIP funding as it compares to \$326.8 million in planned local funding and \$566.8 million in planned total funding in the FY 2006 to FY 2011 time period. Most of this increase over this six-year period can be attributed to increased self-funded sanitary sewer projects of \$6.1 million, and to increased capital funding for Metrorail of \$4.2 million. The plan addresses two broad areas of expenditure. First, is the protection of the City's investment in existing physical assets and includes the maintenance, upkeep and renovation of public buildings, streets, sewer lines, recreation facilities, historic sites, information technology and all of the infrastructure needed to sustain the City. The second is the planning and construction or purchase of major new facilities and systems. In anticipation of these capital requirements, the CIP indicates appropriate funding that will be needed. The adoption of the Capital Improvement Program by the City Council is an indication of their support of both the capital projects that the City intends to pursue, and a plan for the anticipated levels of financing needed to fund these capital projects over the six-year period.

The CIP is funded by a combination of General Obligation Bonds, General Fund Balance (from prior year fiscal surpluses), State and federal grant funds, "Cash Capital," which is the direct payment to the CIP from the City's Operating Budget, sewer hook-up and user fees, one cent from the real estate tax rate dedicated for open space acquisition and miscellaneous outside revenues. This CIP also indicates a need for additional funding to be determined in Fiscal Years 2008 and 2009.



The CIP indicates the expected timing and the approximate cost for each project and program area. The adoption of the Capital Improvement Program is neither a commitment to a particular project nor a limitation to a particular cost. As a basic tool for scheduling anticipated capital projects and capital financing, the CIP is a key element in planning and managing future debt service requirements. For this reason, the CIP includes some projects where needs have been defined (such as for Metrorail capital beyond FY 2007 and partial funding for DASH bus replacement), but specific solutions and funding sources have not been identified.

The Capital Improvement Program also provides a necessary measure of flexibility for the City Council in meeting the City's capital infrastructure needs. There are several projects for miscellaneous capital repairs and improvements (Schools, Parks, City Buildings, Streets, Storm Sewers, and Sanitary Sewers) that provide for response to particular needs during the fiscal year even though the specific locations or needs could not be foreseen at the time of budget adoption.

### The CIP Process

The specific plan and priorities for the FY 2007 - FY 2012 CIP were initially developed by the City's internal CIP Review Committee. This committee, comprised of four department heads, OMB staff and two Deputy City Managers, is charged with recommending the priorities to the City Manager from among the many requested and needed projects within the City. In making those recommendations, each requested project, as well as those projects approved in prior years, was evaluated and assigned one of three ratings - essential, very desirable or desirable - using the following guidelines:

#### Essential

- Previously committed and/or ongoing;
- Addresses issues of health or safety of citizens;
- Addresses issues of legal responsibility by the City;
- Avoids even greater future costs;
- Requested or required by the City Council;
- Result of City-wide citizen input;
- State or federal funds can be used with minimal match from the City.

#### Very Desirable

- Previously committed but not essential to continue;
- Addresses quality of life issues such as space or beautification;
- A new addition to an ongoing project;
- May be income producing;
- A neighborhood or interest-group priority;
- State or federal funds available but requires a substantial City match.

#### Desirable

- Addresses any of the above issues but is not an immediate priority;
- Cost of the project is too high to justify;
- Requires a major maintenance effort once complete.

After the Committee developed its recommendations, meetings were held with the City Manager so that the City Manager could review, adjust and then finalize the CIP project recommendations contained in this report. While these project ratings are important in determining recommended priorities, the realities of the City's financial situation, as well as the need to meet the budget targets established by City Council were critical to those decisions.

The CIP Review Committee assessed over thirty new and revised project requests for the FY 2007 - FY 2012 Capital Improvement Program. The result of the efforts of the CIP Review Committee and subsequent City Manager review and decision making is a proposed six-year \$331.5 million City-funded CIP, representing a 1.4 percent increase as compared to the FY 2006-FY 2011 CIP of \$326.8 million. The increase in the City-funded six-year capital program reflects the City Council's commitment to fund the City's share of the Washington Metropolitan Area Transit Authority's (WMATA) "Metro Matters" and "Beyond Metro Matters" Capital Improvement Program (CIP) combined with WMATA's six-year capital plan that will be funded primarily with local funds; the replacement and expansion of the DASH bus fleet, as well as street and alley projects. The proposed CIP also calls for additional new City capital projects, including additional "to be determined" future sanitary sewer projects, that will be fully fee supported, as well as increased costs for existing projects. These new projects and increased costs primarily reflect projects for public safety, recreation, including improved athletic and ball fields, and a "greener" Alexandria that enhances the environment and provides additional leisure and recreation opportunities. Importantly, the funding plan for the proposed CIP will comply with the City's financial policy guidelines, for fiscal year 2007.

#### Highlights of the Capital Improvement Program

The proposed locally-funded FY 2007-FY 2012 six-year program includes the following major initiatives:

##### Education:

- A total of \$87.2 million has been proposed in this CIP for the capital needs of the Alexandria City Public School system. The City will fully fund the Schools' adopted six-year CIP through FY 2008 and partially fund the School Board's request from FY 2009 through FY 2012. This CIP includes funding to complete the replacement of the new T.C. Williams High School by FY 2008. The City's CIP does not include a total of \$10.6 million over two years (FY 2009 - 2010) for the renovation and expansion of Minnie Howard Ninth Grade Center. The original, approved project budget for Minnie Howard is reflected in FY 2009 and FY 2010 in the City's proposed CIP. As the project nears initiation, and trends in construction costs and enrollment are better known, funding needs can be better identified in a future CIP.

##### Public Safety:

- \$1.2 million over six years (FY 2007 - FY 2012) has been planned for capital repairs, maintenance and improvements at facilities managed by the Office of the Sheriff, in particular the Detention Center.
- \$48.8 million to construct a new Police facility on Wheeler Avenue continues to be budgeted in the CIP (FY 2007-FY 2009) which represents no change in dollars or timing from last year's approved CIP.

##### Transportation and Transit:

- \$49.1 million has been budgeted over six years (FY 2007-FY 2012) to meet the City's capital obligations for Metrobus and Metrorail as part of the Washington Metropolitan Area Transit Authority's (WMATA) "Metro Matters" and "Beyond Metro Matters" Capital Improvement Program (CIP). WMATA's "Metro Matters" and "Beyond Metro Matters" plan identified a total of \$1.1 billion in unfunded, urgent capital needs of the region's bus

and rail transit system over the next six years. The City's share of WMATA's "Metro Matters" and "Beyond Metro Matters" capital plan will be funded primarily from local monies. The \$49.1 million over six years budgeted as the City's share of "Metro Matters" and "Beyond Metro Matters" will be partially offset by \$11.0 million in additional State funding sources yet to be identified.

- \$9.7 million over six years (FY 2007-2012) has been budgeted for the replacement of a total of 29 DASH buses over this period. These buses will be partially funded through FY 2012 by \$5.2 million in State Urban Funds. Revenues from City, State and federal sources, in the amount of \$4.5 million, will need to be provided.
- \$11.1 million over three years (FY 2007 - FY 2009) has been budgeted to fund the Safe, Accountable, Flexible, and Efficient Transportation Equity Act - A Legacy for Users (SAFETEA-LU) transportation projects that were earmarked by the federal government for the City of Alexandria. These projects will be fully funded by federal revenues and are planned to be matched with revenues from the State earmarked for these City transportation projects.
- \$1.5 million over five years (FY 2007 - FY 2011) has been budgeted for the redesign and reconstruction of the most deteriorated alleys City-wide as part of the Alley Rehabilitation Program.

#### Environment:

- An additional \$1.7 million has been budgeted for the construction of the first phase of the Holmes Run Trunk project. The funding has also been accelerated. The project is now budgeted over two years (FY 2007 and FY 2008) rather than the three years as reflected in the FY 2006 - FY 2011 Approved CIP.
- \$1.5 million in State and Tribal Assistant Grant (STAG) funds that have been awarded to the City and Arlington County have been budgeted over two years (FY 2007-FY 2008) to develop and implement innovative ways to restore the Four Mile Run Stream Channel. \$600,000, which represents the City's local match for the grant, has also been budgeted.
- \$830,000 has been budgeted in FY 2007 to address unforeseen site conditions and for the remediation of contaminated soil conditions associated with the Royal Street Relief Sewer project.
- \$552,019 has been budgeted in FY 2007 to provide for the construction of a force main to divert flows from the Four Mile Run pump station to the Potomac Yard Interceptor in order to reduce sanitary sewer overflows from the Four Mile Run sewer shed.
- \$380,000 budgeted in FY 2007 for additional dredging along the City's waterfront has been moved to FY 2008 and an additional \$520,000 has also been budgeted in FY 2008 for total of \$900,000 for additional waterfront dredging.
- \$14.5 million over five years (FY 2008 - FY 2012) is planned to address unforeseen conditions and cost increases in existing sanitary sewer projects and for future to be determined sanitary sewer projects. These projects will be financed by the revenues collected through the Sanitary Sewer Enterprise Fund (sanitary sewer connection fees).

## Recreation, Parks and Open Space:

- Funding for open space land acquisition over six years of \$16.9 million reflects revenue estimated for FY 2007 given recently released real estate assessments and the estimated value of \$0.01 per \$100. The out years (FY 2008-2012) have been increased by an average of four percent per year based on estimated future year assessment increases. The actual amount will vary based upon actual assessments for each coming year.
- Based on the time it will take to design and construct the expansion and renovation of the Chinguapin Recreation Center following the completion of the new T.C. Williams High School, the funding schedule for this project has been revised. The total remains \$20.0 million, however the funding is now budgeted over four years (FY 2007-FY 2010) rather than over FY 2007 and FY 2008. It should be noted that \$20.0 million is a “placeholder” as a program has not yet been developed for the use of the renovated and expanded space.
- An additional \$50,000 per year over six years has been budgeted for the planting and maintaining of an additional 350 trees on public property for a total of \$135,000 per year over six years for the planting and care of approximately 700 trees. The Urban Forestry Steering Committee, established by the City Manager in 2004, proposed that these additional monies be added to the City’s budget to preserve the City’s tree canopy.
- \$1.0 million over six years has been reprogrammed from the Drainage Improvements project to the Athletic Fields Improvements project to address drainage and grading problems at the City’s park sites and ball fields.
- \$375,000 has been budgeted in FY 2010 for the renovation of the tennis courts at Montgomery Park, located at North Royal and Montgomery Streets.
- \$75,000 has been budgeted in FY 2007 for the replacement of the Timberbranch Park Pedestrian Bridge abutments which support the wooden bridge that spans the Timberbranch Park/Stream and connects East Timberbranch Parkway with West Timberbranch Parkway.
- \$50,000 has been budgeted in FY 2007 to complete Phase III of the Schulyer Hamilton Jones Skateboard Park at Luckett Field project. This phase will add ten to sixteen more skating elements to the park.
- The funding for the renovation and enhancements of Windmill Hill Park has been revised. Of the \$1.0 million budgeted in FY 2007, \$250,000 has been moved to FY 2008 and \$500,000 has been moved to FY 2009. The \$250,000 remaining in FY 2007 will provide for the design of a new bulkhead.
- \$3.0 million previously funded or planned in the CIP for the Patrick Henry Recreation Center renovation (\$1.25 million in unallocated prior year monies and \$1.75 million in FY 2008) have been reprogrammed to the Charles Houston Recreation Center renovation project, bringing the total funding available for the Charles Houston project to \$8.6 million. This does not as yet include to be determined costs of potential utility undergrounding.
- An additional \$1.7 million has been budgeted in FY 2008, for a total of \$11.2 million over two years (\$1.5 million in unallocated prior year monies and \$9.7 million in FY 2008) of which \$5.0 million will be funded by private fund raising, for the design and construction of a City-wide sports complex. The original \$8.0 million budgeted in FY 2007 (now \$9.7 million) was moved back to FY 2008 to more closely reflect the proposed project schedule.

- \$300,000 has been budgeted in FY 2007 for a needs assessment which will allow the Department of Recreation, Parks and Cultural Activities to establish department priorities for future service, program and corresponding facility needs due to the heavy demand from the public.

#### Economic and Community Development:

- \$0.9 million over six years (\$150,000 per year) has been budgeted to begin to address capital facility maintenance requirements at the City's historic buildings and sites managed by the Office of Historic Alexandria (OHA).
- \$0.6 million has been budgeted in FY 2007 to complete the remaining work at Gadsby's Tavern.

#### Basic Infrastructure and Information Technology (IT):

- Total funding in the out years (FY 2009-FY 2012), in the amount of \$800,000, budgeted for the planned systematic replacement of emergency generators at City facilities has been accelerated and moved up to FY 2008.
- An additional \$400,000 over two years has been budgeted, for a new total of \$700,000 over two years (FY 2007 and FY 2008), in the Space Management project to address the initial re-use of the former Health Department facility and for the professional support required for the long-term planning of the future location of the Department of Human Services and the Department of Mental Health, Mental Retardation and Substance Abuse (MH/MR/SA).
- A total of \$128,298 in unallocated prior year monies from completed capital projects or projects in which the remaining balance was no longer needed, was reprogrammed to the new Old Animal Shelter Re-Use project to fund the build-out of the old animal shelter facility on South Payne Street for re-use as a City warehouse facility.
- The Proposed FY 2007-FY 2012 CIP continues the City's commitment to building and maintaining an essential information technology infrastructure. The plan will enhance information technology services and build on existing City hardware, networks and software that have been implemented over the past decade. The Proposed FY 2007-FY 2012 Information Technology (IT) Plan component of the CIP is \$18.1 million, which represents a decrease of \$3.0 million, or 14.2 percent, as compared to the FY 2006-FY 2011 approved six-year plan.

#### FY 2007 Capital Budget - First Year of the Six-Year Program

The FY 2007 Capital Budget, which comprises the first year of the six-year plan, is \$67.6 million, and represents a decrease of \$0.2 million, or less than one percent, as compared to the approved capital budget for FY 2006. A summary of the FY 2007 capital budget major highlights follows:

##### Education

- \$24.1 million for the Alexandria City Public Schools, including \$19.5 million to continue the construction of the new T.C. Williams High School.
- \$134,200 for the City's capital contribution to Northern Virginia Community College.

### Public Safety

- \$4.8 million for the design of a new Police Facility.
- \$3.0 million for the design of a new fire station.
- \$225,000 for ongoing capital maintenance and repairs at the City's fire stations.
- \$157,332 for the City's capital contribution to Peumansend Creek Regional Jail.
- \$120,000 for the purchase and installation of a new fire truck lift at the Fire Department Maintenance facility.

### Basic Infrastructure and Information Technology

- \$4.6 million for the Information Technology Plan.

### Transportation and Transit

- \$3.2 million for undergrounding, streets, bridges, traffic calming measures and
- \$7.8 million for transit City-funded requirements, including DASH and WMATA.

### Economic and Community Development

- \$2.1 million for various Community Development projects, including \$0.5 million to continue implementing the Arlandria Plan.

### Recreation, Parks and Open Space

- \$2.4 million in additional funds for land acquisition (open space).
- \$2.2 million for improvements and renovations at the Charles Houston Recreation Center.
- \$0.5 million for the design of the expansion and renovation of the Chinguapin Recreation Center.
- \$0.3 million for the City's capital contribution to the Northern Virginia Regional Park Authority.
- \$0.3 million for athletic fields.
- \$0.3 million to continue drainage improvements at the City's 127 parks.
- \$0.3 million for a needs assessment at the Department of Recreation, Parks and Cultural Activities.
- \$1.3 million for other recreation facilities including ball courts and playgrounds throughout the City.

### Environment

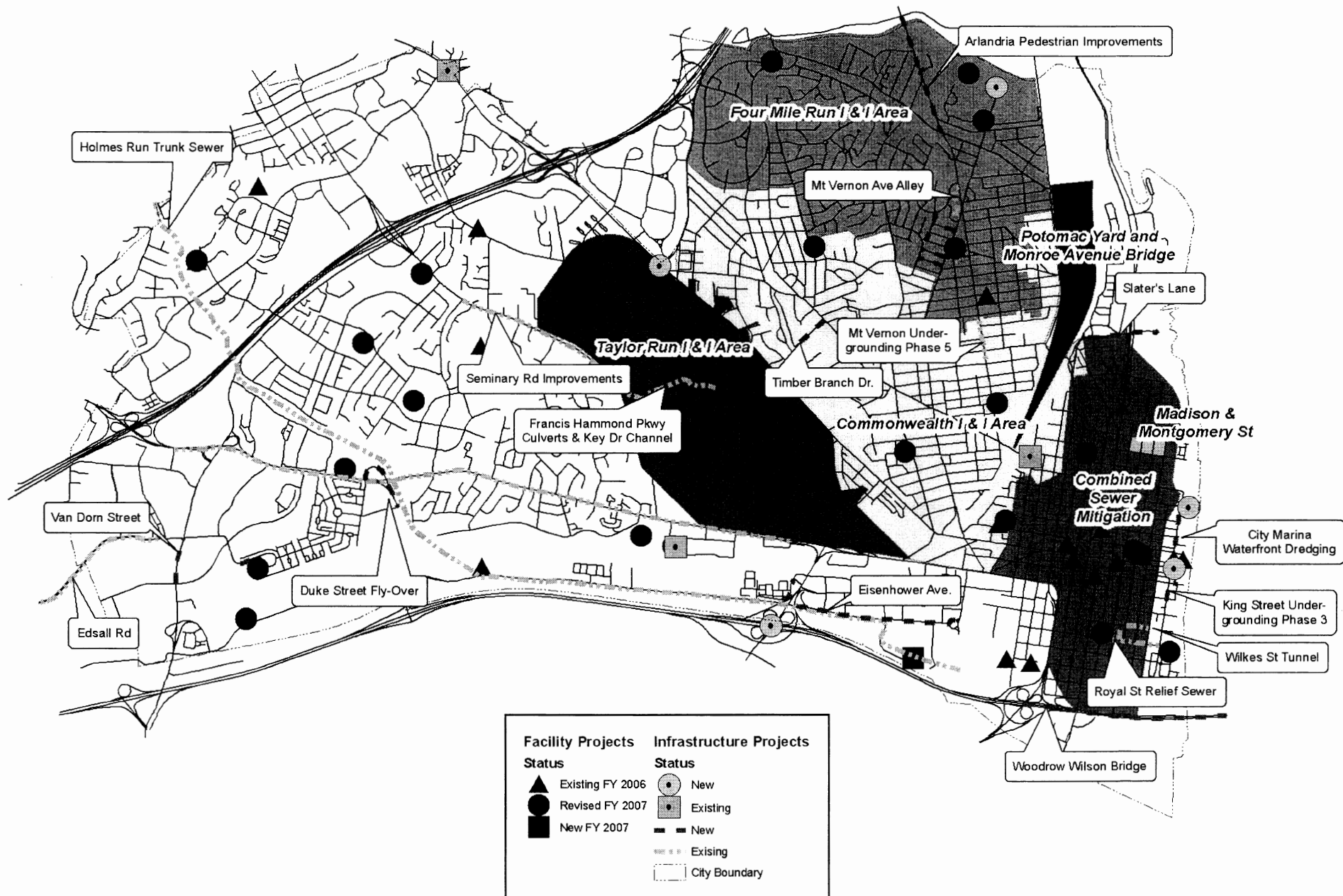
- \$3.0 million for Holmes Run Trunk Sewer.
- \$1.4 million for sanitary and storm sewer work City-wide.

- \$0.8 million for Royal Street Relief Sewer.
- \$0.2 million for Infiltration and Inflow.
- \$0.2 million for replacement street cans City-wide.
- \$0.2 million for tree planting and renovation and enhancement of the City's horticultural sites.

The City map on the following page depicts the location of the various CIP projects approved in the FY 2006- FY 2011 CIP and new and revised capital projects proposed in this FY 2007 - FY 2012 CIP. Department of Transportation and Environmental Services (T&ES) managed projects, including streets, bridges, sewers and other traffic projects such as parking meters are depicted as areas or lines (such as a roads or sewer lines) where appropriate. Department of Recreation projects including parks and recreation center projects; and Schools' projects at each school facility, along with General Services Department managed capital projects, which include all other City building repair, renovation, or construction projects, are depicted as points representing these various facilities.



# Location of Proposed and Existing CIP Projects



### Projects Not Funded in the FY 2007 to FY 2012 CIP:

Funding for many capital project requests for both the City and the Schools have not been funded in this FY 2007-FY 2012 CIP, or are listed as “to be determined” (“TBD”). This is necessary to balance capital needs with available funding for capital projects (including new borrowing and increases in pay-as-you go funding for capital projects). Some of these projects are candidates for funding by the new Alexandria Capital Development Foundation. Among the currently unfunded capital projects are:

#### Education

- Full funding for the renovation and expansion of Minnie Howard Ninth Grade Center in FY 2009 and FY 2010.
- A new Alexandria City Public Schools Administration facility in lieu of continued leasing.

#### Economic and Community Development

- Pedestrian improvements in the Arlandria area beyond what is approved in this CIP.
- Additional Mount Vernon Avenue improvements (including an extensive relighting program).
- Further utility undergrounding in Old Town and other parts of the City.
- Full implementation of a City-wide Wayfinding Sign Program beyond what is approved in the CIP.
- Further streetscape improvements in the City’s business districts.
- An improved Visitor’s Center (renovated Ramsay House or 132 North Royal Street).
- Additional renovations and improvements at all of the City’s historic facilities and museums.
- Expansion and/or major renovation of the Fort Ward Park Museum.

#### Recreation, Parks and Open Space

- Open space acquisition funding beyond the \$16.9 million funded in this proposed CIP.
- Any potential additional costs for the renovation of the Chinquapin Recreation Center.
- Improvements and reconfiguration of Chinquapin Park following the completion of the new T.C. Williams High School and design of the expansion and renovation of Chinquapin Recreation Center.
- A possible Teen Center.
- Additional improvements at the City Marina.
- Recreation center construction beyond the specific projects contained in this CIP.
- Major outdoor swimming pool capital improvements.
- Costs related to implementing the results of the waterfront planning process.

- The expanded renovation of bike trails and to complete the bike trail master plan.
- Additional tree planting in public areas.
- Additional improvements to the skate park project, including Phase IV.
- Additional improvements to all playgrounds, tennis courts and sports fields.
- Capital grants to non-profit museums in the City.

#### Public Safety

- Any potential additional costs for the location and construction of new Public Safety Center.
- Any potential additional costs for the relocation of the existing City infrastructure facilities located in the Wheeler Avenue- Witter Field area.
- Construction costs for a new fire station beyond the \$3.6 million for initial design and land acquisition.
- Fire station renovations beyond what is approved in this CIP.
- Improvements to the existing Fleet Services facility on Wheeler Avenue.
- Additional Police Pistol Range improvements.
- Costs for re-use of the existing DASH building and site.
- Numerous other likely future requests to enhance City historic, office or other facilities, or replace rented facilities such as City administrative space leased in Old Town, with City-owned facilities.
- Market Square - Martin Luther King statue (private fund raising planned).
- Elevator refurbishment at City facilities beyond what is proposed in this CIP.
- Renovations and repairs to the City's libraries beyond what is approved in this CIP.
- Capital facilities maintenance for the City's historic buildings beyond the \$150,000 proposed in this CIP.
- Renovation of the Women's Shelter.
- Renovations required for the long-term reuse of 405 Cameron Street.

#### Transportation and Transit

- The identification of substantial alternative transportation revenue sources to fund the expanded Metrorail and Metrobus capital program ("Metro Matters" and "Beyond Metro Matters") (\$11.0 million) and the purchase of additional DASH replacement buses (\$4.5 million).

- Eisenhower Metro station platform extension.
- Expansion of the DASH bus fleet and eventual conversion to alternative fuel sources.
- Major bus shelter replacement and expansion program.
- Metrorail station or other transit systems at Potomac Yard.
- Additional street reconstructions City-wide.
- Additional pedestrian improvements City-wide.
- Widening Eisenhower Avenue beyond the funding in this CIP for the construction of interim improvements.
- Potential infrastructure improvements related to the planned major redevelopment of the Landmark Mall.
- Additional bridge repairs City-wide beyond what is proposed in this CIP.
- Pedestrian improvements on Seminary Road.
- Purchase and installation of additional parking meters.

#### Environment

- Additional sewer reconstructions City-wide.
- The elimination of pop-up catch basins City-wide.
- Additional Infiltration/Inflow projects City-wide.
- Flood remediation measures at Braddock Road and West Street.
- Implementation of alternative methods to mitigate flooding on Lower King Street.
- Additional sanitary sewer system needs.
- Potential future VADEQ combined sewer overflow requirements.

#### Basic Infrastructure and Information Technology

- Replacement or major upgrade of the City's various Human Resource Information Systems.
- Provision of laptop computers to more public school students than currently budgeted.
- Replacement or major upgrade of the City's current Permit Plan System.
- Future wireless communications systems.
- Upgrade of public safety and general radios to achieve seamless compatibility with Arlington County's new radio system.

### Social Services and Health

- Further Casey Clinic improvements.
- New Human Services Department and Mental Health, Mental Retardation and Substance Abuse headquarters in lieu of continued leasing.
- Improvements at the MH/MR/SA facility on Mill Road, as well as to all other MH/MR/SA owned or leased residential facilities.
- Child Advocacy Center (potentially funded by Alexandria Capital Development Foundation).
- Capital grants to non-profit health and social service agencies in the City.

## **PROJECT PROGRESS OF THE PAST YEAR**

The following is a list of some of the City's significant project progress in its capital program during FY 2005 and the first half of FY 2006 (as measured by City Council allocations):

### Duncan Branch Library

On September 23, 2005, the renovated and expanded Duncan Library, located at 2501 Commonwealth Avenue was opened to the public.

### Duke Street Concourse

In July 2005, the Duke Street Concourse was completed, dedicated and opened to the public.

### King Street Metro Station Platform Extension

In December 2005, the King Street Platform Extension project, which is connected to the existing platform on the south side of King Street by a pedestrian overpass, was completed and opened to the public. This project will improve pedestrian access and safety.

### King Street Metro Station Sidewalks

In July 2004, the King Street Metro Station Sidewalks project, which will improve pedestrian access and safety by widening the sidewalk along the west side of Diagonal Road from the station to Duke Street, was completed and opened to the public.

### Public Safety Radio System

In December 2005, the City's new 800 Mhz Radio System was completed at a cost of \$6.9 million which included all site construction and the installation of the new radio equipment. System cut over for all users occurred in December 2005.

### Correction of Infiltration and Inflow in Sanitary Sewers

On June 28, 2005, City Council approved the allocation of \$4.2 million to rehabilitate and remediate infiltration/inflow (I/I) conditions in three sewer sheds including Four Mile Run, Commonwealth and Taylor Run. The Four Mile Run Sewer Shed will be completed by the end of CY 2006. Commonwealth is scheduled to be completed in Spring 2006. The Taylor Run study and field investigation is scheduled to begin in Fall 2005.

### Open Space Land Acquisition

In January 2006, City Council approved the purchase of two waterfront lots in Old Town for \$2.8 million (the Richard's properties). In addition, the City also purchased Seminary Forest area land.

### Public Safety Building

On November 22, 2005, City Council approved the allocation of \$4.1 million to fund the demolition and removal of the first floor slab at the Public Safety Center. Construction is underway. Completion of the slab replacement project is scheduled for Winter 2008.

#### Courthouse Garage

On May 25, 2005, City Council approved the allocation of \$2.1 million for the renovation of the Courthouse parking garage. Construction is scheduled to be completed in Summer 2006.

#### King/Beauregard Intersection

On June 28, 2005, City Council approved the allocation of \$2.0 million in State monies for the design of at-grade intersection improvements along King Street at Beauregard Street between Chesterfield Drive and 28<sup>th</sup> Street. Construction is scheduled to begin in Spring 2007.

#### Business Center Drive/City Government Center

On January 24, 2006, City Council approved the allocation of \$1.8 million for the design, renovation and fit-up of the property located at 2900 Business Center Drive, which was purchased by the City in 2003, for eventual use as the Department of Transportation and Environment Services (T&ES) and the Department of Recreation, Parks and Cultural Activities maintenance facility following the relocation of these facilities from their current location at 133 Quaker Lane. Construction and renovation is scheduled to commence in July 2007 and proceed through June 2008.

#### Metrorail (WMATA)

On June 28, 2005, City Council approved the allocation of \$5.9 million for the City's share of the expanded Washington Metropolitan Area Transit Authority's (WMATA) capital replacement and improvement program, which represented the City's subsidy due to WMATA for the four quarters of FY 2006.

#### DASH Bus Facility

On April 26, 2005, City Council approved the allocation of \$500,000 in State Urban Funds to provide for the coordination of the design and construction of the new DASH facility. A \$1.0 million contract was awarded in October 2005 to provide design-build consulting services and currently the project is in its programming and concept/design phase.

#### Stabler-Leadbeater Apothecary Museum

On September 25, 2005, City Council approved the allocation of \$175,000 for capital improvements at the Stabler-Leadbeater Apothecary Museum. These monies combined with the one-time grant from the City, in the amount of \$620,000, and private funding raising, will fully fund and complete the renovation project. The renovations and repairs are scheduled to be completed in Winter 2006. Following the restoration, the facility will be transferred to City ownership and operation.

Table 1. Projects Closed

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The following projects, which were included in the Approved FY 2006 - FY 2011 CIP, have been deleted from the Proposed FY 2007 - FY 2012 CIP for the reasons noted below:

<u>Project</u>	<u>Title</u>
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005-104	Lloyd House Renovations
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The balance of monies for this project was allocated on June 22, 2004 and used for roof and drainage systems replacement, as well as the installation of storm windows at the facility. The Lloyd House now serves as administrative space for the Office of Historic Alexandria.

<u>Project</u>	<u>Title</u>
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005-342	Building Code Compliance
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The balance of monies for this project was allocated on June 28, 2005 to address structural, electrical, plumbing, fire alarm and prevention systems, and other facility related renovations required to bring 28 City facilities into compliance. The monies budgeted in the out years (FY 2007 - FY 2011) of this project have been eliminated in this proposed CIP. Code requirements will now be directly incorporated into the budgets of future projects.

<u>Project</u>	<u>Title</u>
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005-309	Environmental Compliance
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The balance of monies for this project was allocated on June 28, 2005 to provide on-going, annual renovations, improvements or the acquisition of major capital equipment as required by federal and State environmental regulations.

<u>Project</u>	<u>Title</u>
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005-328	T&ES/General Services Truck Wash
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The balance of monies for this project was reprogrammed to the new Business Center Drive/City Government Center project in this CIP to partially fund the relocation of City infrastructure facilities currently located at 133 South Quaker Lane to 2900 Business Center Drive to facilitate the construction of a new Police facility on Wheeler Avenue.

<u>Project</u>	<u>Title</u>
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005-316	ITS Relocation
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The balance of monies for this project was allocated on January 24, 2006 to provide for the relocation of the Department of Information and Technology Services (ITS) Network Operations Center (NOC) from the third floor of City Hall to leased space at 421 King Street in the Tavern Square complex.



Table 1. Projects Closed (continued)

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<u>Project</u>	<u>Title</u>
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005-306	T&ES/Recreation Maintenance Facility
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The balance of monies for this project was reallocated on January 24, 2006 to the new Business Center Drive/City Government Center project in this CIP to provide for the design, renovation and fit-up of the property at 2900 Business Center Drive, which was purchased by the City in 2003, for eventual use as a T&ES/Recreation maintenance facility following the relocation of these facilities from their current location at 133 South Quaker Lane to facilitate the construction of a new police facility on Wheeler Avenue.

<u>Project</u>	<u>Title</u>
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005-020	T&ES Field Office
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The balance of monies for this project was reprogrammed to the new Business Center Drive/City Government Center project in this CIP to partially fund the relocation of City infrastructure facilities currently located at 133 South Quaker Lane to 2900 Business Center Drive to facilitate the construction of a new Police facility on Wheeler Avenue.

<u>Project</u>	<u>Title</u>
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005-020	T&ES Air Monitoring Lab
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The balance of monies for this project was reprogrammed to the new Old Animal Shelter Re-Use project in this CIP to refurbish the old animal shelter facility located on South Payne Street for re-use as a City warehouse facility.

<u>Project</u>	<u>Title</u>
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005-020	City Hall Renovation
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The balance of monies for this project was allocated on June 28, 2005 for the repair of the parapet wall on the west and north side of City Hall.

<u>Project</u>	<u>Title</u>
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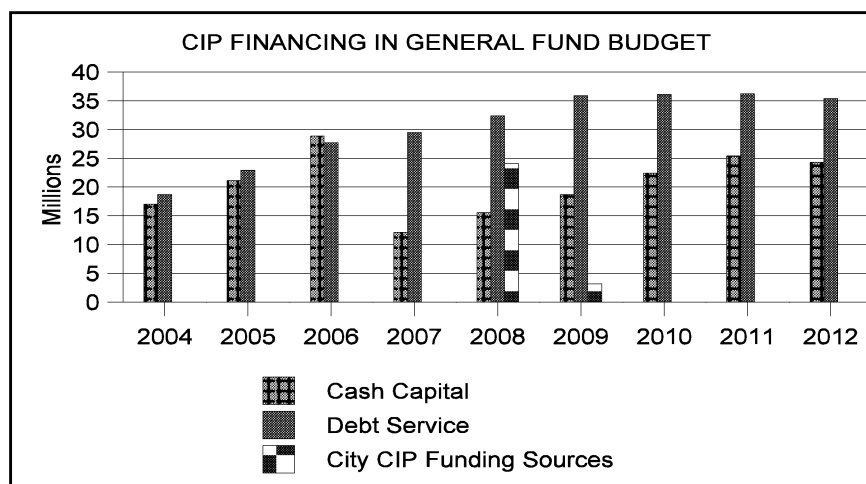
011-114	Traffic Survey Response
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The balance of monies for this project was reallocated on October 25, 2005 to partially fund the completion of the Duke Street and King Street repaving project. This project is scheduled for completion in Spring 2006.

## Capital Funding Summary and Impact on the Adopted Debt-Related Financial Policies

The City will continue to use pay-as-you-go cash capital financing over the next six years to maintain compliance with its debt-related financial policies and, to the extent possible, as dictated by the economy and resulting pressure on the operating budget.

Funding the total capital program for the City and the Schools will be provided through a mix of \$132.8 million in general obligation bond borrowing through FY 2011 plus cash capital appropriations of \$118.5 million through FY 2012 and fund balance designated for capital projects. The FY 2007-FY 2012 capital funding plan reflects the planned issuance of \$34.3 million in general obligation bonds in FY 2007; \$53.9 million in FY 2008; \$21.6 million in FY 2009; \$20.0 million in FY 2010; and \$3.0 million in FY 2011. Of the planned bond issuance of \$132.8 million through FY 2011, \$27.2 million in cash capital will be provided by sanitary sewer fees. Tables detailing the capital program funding plan appear in the section entitled "Summary Funding Totals" in this document.



With the recommended \$34.3 million bond issue planned for FY 2007 to fund the next phases of the City's Capital Improvement Program, the FY 2007 Proposed Operating Budget includes an increase in budgeted debt service costs of \$0.8 million for this issue in FY 2007, reflecting a 4.5 percent estimated interest rate. It should be noted, however, that the actual interest rate may vary based upon market conditions at the time of sale.

This proposed capital program, while accommodating many needs, does not address all of the requests from City agencies and the community that will need to be carefully evaluated and phased in over a longer period than six years. The increasing debt burden will not endanger the City's hard-earned AAA/Aaa bond ratings, but will impact the annual operating budget, as our projected general obligation debt service payments – the annual repayment on the principal and interest due on our bonds – will increase from \$27.7 million in FY 2006 to \$29.5 million in FY 2007, and increasing each year to FY 2011 to a peak of \$36.2 million in FY 2011 before decreasing slightly in FY 2012.

While the FY 2007-FY 2012 capital program is budgeted to be financed, in part, with additional General Obligation debt, as shown in the "Summary Funding Tables" section of the document and in Figures 1 and 2 on the following pages, the City will remain in compliance mostly with our adopted debt ratio limits. Under this funding plan, the City's debt as a percentage of the fair market value of real property increases but stays below both the 1.1 percent target and the 1.6 percent limit during the entire FY 2007 to FY 2012 time period.

Debt per capita as a percent of per capita income (see Figure 2) will remain below the City's debt per capita ceiling of 3.25% of per capita income in all but one year, FY 2008, when it would be 3.30 percent.<sup>1</sup> This is not a material deviation from the current guideline limits because such a small deviation can be easily cured by additional cash capital contributions or lower spending of about \$1.2 million in FY 2008. In addition, this is not the primary debt ratio the bond rating agencies focus on.

Furthermore, in relation to the \$24.1 million in "to be determined funding" reflected in the FY 2008 year of this six-year CIP, City staff plans to come back in the fall of 2006 on whether this particular limit (or other existing limits) could be adjusted upward based on comparison with other AAA/Aaa rated jurisdictions. The Budget and Fiscal Affairs Advisory Committee (BFAAC) has recommended that the debt per capita as a percent of per capita income guidelines be adjusted upward to a 3.2 percent target and 4.5 percent limit in order to resynchronize this guideline with that for debt as a percent of the fair market value of real property. These two indicators have diverged since they were last reviewed and adopted by City Council in December, 1997.

The City will remain consistent with its adopted debt policy ratios for Debt as a Percentage of Fair Market Real Property Value, as shown in the following graph (Figure 1). This is the most important debt ratio considered by the bond rating agencies. During the entire six years of the proposed City CIP, the City's projected debt to tax base ratio never exceeds 0.90%. This is below the 1.1% target and 56% of the City's set 1.6% policy limit.

As stated above, the current debt ratio limits are being reviewed in relation to the norms for other AAA/Aaa cities and counties for possible revision, and such a revision will be recommended for City Council's consideration in the near future.

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<sup>1</sup>This measure assures that new debt related to the sanitary sewer system incurred in FY 2007 or thereafter will not be counted in this calculation because the system will be self supporting.

Figure 1. Debt as a Percentage of Fair Market  
Real Property Value  
FY 2002- FY 2012

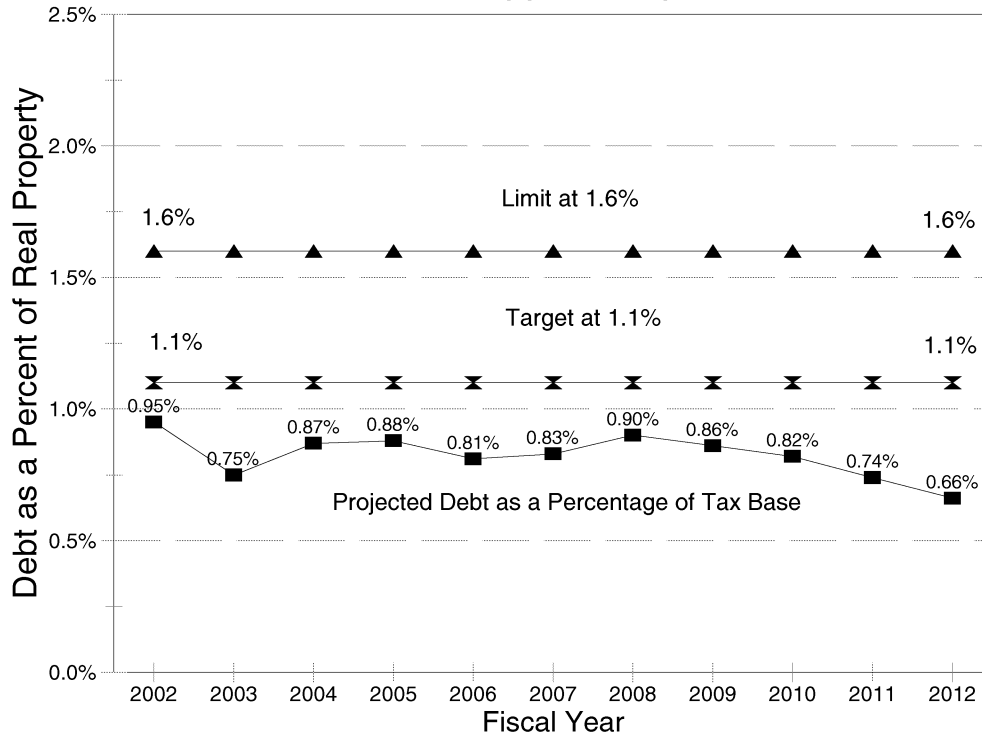
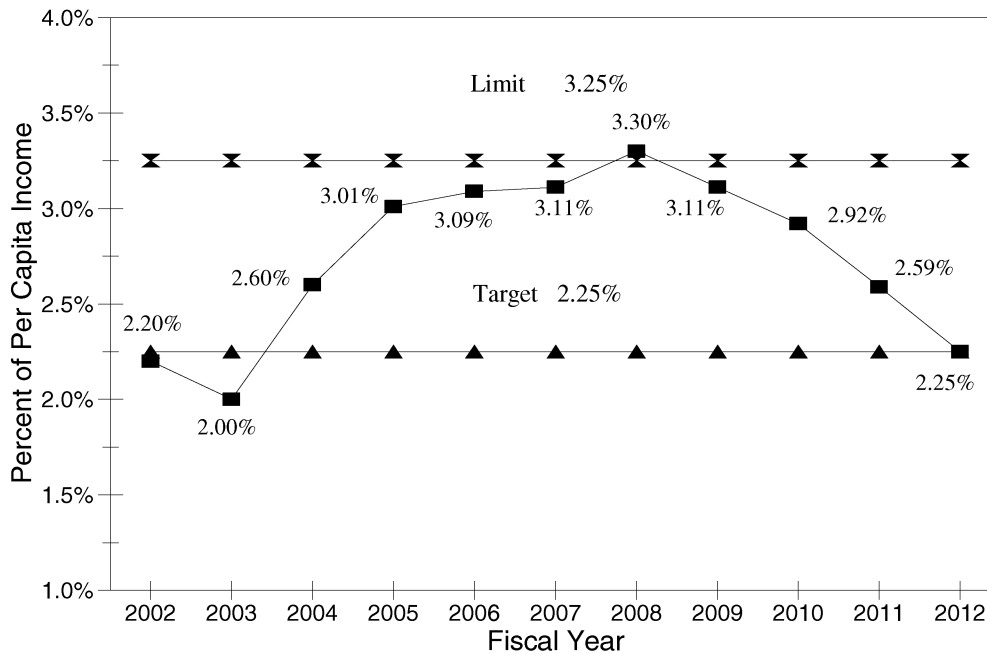


Figure 2. Debt per Capita as a Percent of Per Capita  
Income Compared to Debt Policy Target and Ceiling  
FY 2002-FY 2012



## CIP EXPENDITURE REDUCTIONS

**To meet the Alternative Budget Target, a total of \$3,810,000 in Capital Improvement Program projects have been identified in the following priority tiers:**

### Desirable Projects to Be Postponed or Eliminated – \$1,641,000

**To meet the Alternative Budget Target, Capital Improvement Program projects could be postponed or eliminated, saving \$1.6 million in FY 2007. These projects are ranked as “Desirable” in the CIP, which is the lowest of the priority rankings.**

#### Chinquapin Recreation Center – \$500,000

Postpone to FY 2008 the planning and design of activities associated with the proposed major renovation of the Chinquapin Recreation Center. (Details can be found in the Recreation and Parks - Recreation Facilities Improvements section of this document.)

#### Space Management Program – \$300,000

Postpone to FY 2008 \$300,000 of the \$500,000 requested for the planning for the optimal utilization of City office space through reconfiguration of modular and fixed office equipment, renovation of existing structures, and relocation of City staff. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Capital Facilities Maintenance Program (CFMP) – \$100,000

Postpone to FY 2008 \$100,000 of the \$600,000 requested for CFMP projects, including the replacement and maintenance of mechanical, electrical, plumbing and other systems in City facilities. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Sheriff Capital Facilities Maintenance Program (CFMP) – \$100,000

Postpone to FY 2008 \$100,000 of the \$200,000 requested for CFMP projects primarily at the Detention Center, including the replacement and maintenance of mechanical equipment, a lighting study and upgrades for the prisoner-attorney conference area, expansion of the uninterrupted power supply system, and repair, caulking and repainting of the exterior windows. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Emergency Operations Center (EOC)– \$75,000

Postpone to FY 2008 funding for interim modifications to the existing EOC facility located at the Lee Center. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Ball Court Renovations – \$125,000

Postpone to FY 2008 funding for ball court renovations at William Ramsey. As necessary, these renovations would include patching or replacing surfaces, drainage work, fencing, gates, grading, electrical work and color coating. (Details can be found in the Recreation and Parks - Park Improvements section of this document.)

#### Park/Playground Renovations – \$66,000

Postpone to FY 2008 \$66,000 of \$210,000 requested for the repair or replacement of deteriorating play equipment, play area surfaces, and to provide small-scale enhancements, such as benches, table and trash cans. (Details can be found in the Recreation and Parks - Park Improvements section of this document.)

#### Alley Rehabilitation – \$200,000

Postpone to FY 2008 \$200,000 of \$300,000 requested for alley rehabilitation, due to drainage problems and deteriorating pavement conditions. (Details can be found in the Streets and Bridges - Street and Pedestrian Improvements section of this document.)

#### West End Streets – \$100,000

Postpone to FY 2008 funding for addressing needed repairs and renovations for streets west of Quaker Lane. (Details can be found in the Streets and Bridges - Street and Pedestrian Improvements section of this document.)

#### Miscellaneous Undergrounding – \$75,000

Eliminate funding for miscellaneous undergrounding at new development sites throughout the year and rely on unallocated balances of \$500,000 to meet new needs. (Details can be found in the Streets and Bridges -Undergrounding of Utilities/Street Lighting section of this document.)

### **Highly Desirable Projects to Be Postponed or Eliminated – \$2,169,000**

**To meet the Alternative Budget Target, additional Capital Improvement Program projects could be eliminated, saving an additional \$2.2 million. These projects are ranked as “Highly Desirable” which is the middle of three priority rankings. (“Essential” projects, which can be found in the CIP are not candidates for reduction).**

#### Emergency Generators – \$262,500

Postpone to FY 2008 funding for the planned, systematic replacement of emergency generators at various City buildings planned according to a life-cycle replacement schedule. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Space Management Program – \$200,000

Postpone to FY 2008 the remaining \$200,000 of \$500,000 requested for planning for the optimal utilization of City office space through reconfiguration of modular and fixed office equipment, renovation of existing structures, and relocation of City staff. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### MH/MR/SA Group Homes – \$77,500

Postpone to FY 2008 half the funding requested for planning repairs to City-owned and operated group homes, including remediation of water leaks, correction of code compliance issues, minor structural repairs, replacement of normal wear elements and mechanical, electrical, and plumbing replacement and upgrades. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Energy Conservation – \$75,000

Eliminate \$75,000 of \$175,000 requested for energy conservation projects in City facilities, including such things as alternate electrical and lighting methods, more efficient mechanical systems, and alternative energy sources. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Fire Station Renovations – \$80,000

Postpone to FY 2008 \$80,000 of \$225,000 requested for building repairs and renovations at the City's eight fire stations. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Fire Truck Lift – \$120,000

Postpone to FY 2008 the replacement of the current heavy vehicle lift with one that has a greater weight capacity. (Details can be found in the Public Buildings - Renovation of Existing City Facilities section of this document.)

#### Park Drainage Improvements – \$250,000

Postpone to FY 2008 requested funding to address drainage and grading issues at George Mason Park. (Details can be found in the Recreation and Parks - Park Improvements section of this document.)

#### Timberbranch Bridge – \$75,000

Postpone to FY 2008 funding for replacing the existing bridge that extends across Timberbranch, connecting E. Timberbranch Parkway with W. Timberbranch Parkway. The existing bridge is at the beginning stages of deterioration due to the erosion caused by the stream that flows around the structure. (Details can be found in the Recreation and Parks - Park Improvements section of this document.)

#### Public Pools/Marina – \$45,000

Eliminate funding \$45,000 of \$90,000 requested for renovation and maintenance of public pools and the City Marina. (Details can be found in the Recreation and Parks - Recreation Facilities section of this document.)

#### Park/Playground Renovations – \$16,000

Postpone to FY 2008 an additional \$16,000 of \$210,000 requested for the repair or replacement of deteriorating play equipment, play area surfaces, and to provide small-scale enhancements, such as benches, table and trash cans. (Details can be found in the Recreation and Parks - Park Improvements section of this document.)

#### Recreational Facility Needs Assessment – \$300,000

Postpone to FY 2008 the funding requested for conducting a Recreation and Parks facility needs assessment. This assessment would examine the need for funding for such things as additional skate park facilities, waterfront plans, marina piers, facilities and utilities, Chinquapin Park, and Teen Center. (Details can be found in the Recreation and Parks - Recreation Facilities section of this document.)

Sidewalk, Curb and Gutter Repairs/Renovations – \$100,000

Eliminate the FY 2007 annual funding for sidewalk, curb and gutter repairs and renovations throughout the City. (Details can be found in the Streets and Bridges - Street and Pedestrian Improvements section of this document.)

Street Cans – \$118,000

Postpone to FY 2008 \$118,000 of \$168,000 planned for replacement of old and damaged street cans with new ornamental street cans in the West End. (Details can be found in the Community Development section of this document.)

Bus Shelters – \$100,000

Postpone to FY 2008 the funding for bus shelter replacement. (Details can be found in the Traffic and Rapid Transit - Alexandria Transit Corporation (ATC) Buses section of this document.)

Mt. Vernon Alley Repairs/Renovation – \$350,000

Postpone to FY 2008 the reconstruction of the alley behind the 300 block of Mt. Vernon Ave to eliminate standing water problems and other deteriorating conditions. (Details can be found in the Streets and Bridges - Street and Pedestrian Improvements section of this document.)



# STRATEGIC PLAN

## Alexandria's Strategic Plan

In fall 2004 the Alexandria City Council adopted a Strategic Plan for 2004-2015 and its vision of what it believed that Alexandria could become by the year 2015. The Council developed the Strategic Plan and Vision over the last year after holding a series of work sessions, two community meetings and a public hearing to obtain community input. The plan was adopted by City Council on September 14, 2004 and revised on January 21, 2006. The Strategic Plan is the City Council's road map to fulfill its Vision, which it believes can be achieved by working together on common goals.

### Alexandria Vision 2015

***Alexandria 2015 is a Vibrant, Diverse, Historic and Beautiful City with Unique Neighborhoods and Multiple Urban Villages Where We Take Pride in Our Great Community.***

### Alexandria Plan for 2004-2009/Goals 2009

#### GOALS:

- Goal 1: Quality Development and Redevelopment that is Well Planned and Consistent with Alexandria's Vision.
- Goal 2: A City That Respects, Protects, Preserves and Enhances the Natural Environment and Historic Resources.
- Goal 3: An Integrated, Multi Modal Transportation System that Efficiently and Effectively Gets People from Point "A" to Point "B".
- Goal 4: A Strong Local Economy that is Growing in Varied Small Businesses and Job Opportunities.
- Goal 5: A Caring Community that is Diverse and Affordable.
- Goal 6: The City Government is Financially Sustainable, Efficient and Community Oriented.
- Goal 7: A City that Ensures the Safety, Security, Emergency Preparedness and Well Being of the Community.
- Goal 8: Public Schools that are Among the Best in Northern Virginia (in Partnership with the Alexandria Schools).

### Mission of Alexandria City Government

Alexandria City Government is financially sustainable, provides excellent services that are valued by its customers, and engages the entire community as it plans for the future.

Note: The entire text of the Strategic Plan can be found in the FY 2007 Operating Budget.

# FY 2007 - FY 2012 Capital Improvement Program Summary Expenditure Tables

**Table 2.**  
**Summary of Capital Improvement Program by Project Group**  
**FY 2007 - FY 2012**

	By Funding Source				
	TOTAL COST	STATE & FEDERAL GRANTS, REALLOCATIONS AND OTHERS	NET CITY COST	LESS PRIOR YEAR CARRY FORWARD FROM 02/28/05 THROUGH 6/30/05	REMAINING CITY COST
SCHOOLS	\$112,430,321	\$0	\$112,430,321	\$25,229,286	\$87,201,035
LIBRARIES	215,000	0	215,000	115,000	100,000
COMMUNITY DEVELOPMENT	46,422,819	37,747,800	8,675,019	1,534,000	7,141,019
RECREATION AND PARKS	91,903,628	11,852,560	80,051,068	20,934,949	59,116,119
PUBLIC BUILDINGS	84,867,042	0	84,867,042	20,111,692	64,755,350
REGIONAL PUBLIC SAFETY	1,425,667	218,000	1,207,667	344,275	863,392
TRAFFIC IMPROVEMENTS/RAPID TRANSIT	110,423,030	55,880,880	61,467,150	13,274,500	48,192,650
STREETS AND BRIDGES	53,458,300	31,465,650	21,992,650	8,631,650	13,361,000
STORM SEWERS	7,629,170	617,670	7,011,500	2,293,500	4,718,000
SANITARY SEWERS	34,987,190	0	34,987,190	7,837,190	27,150,000
INFORMATION TECHNOLOGY PLAN *	29,786,005	7,210,490	22,575,515	4,515,820	18,059,695
OTHER EDUCATION	805,200	0	805,200	0	805,200
<b>TOTAL</b>	<b>\$574,353,372</b>	<b>\$144,993,050</b>	<b>\$436,285,322</b>	<b>\$104,821,862</b>	<b>\$331,463,460</b>

\* The Information Technology Plan includes expenditures for the Public Safety Radio System.

**City Share by Program Year**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	TOTAL \1
SCHOOLS	\$24,110,640	\$16,249,275	\$14,945,083	\$15,128,748	\$10,468,583	\$6,298,706	\$87,201,035
LIBRARIES	0	100,000	0	0	0	0	100,000
COMMUNITY DEVELOPMENT	2,120,019	3,657,000	336,000	336,000	336,000	356,000	7,141,019
RECREATION AND PARKS	7,588,571	13,335,142	14,236,969	14,069,268	4,858,156	5,028,012	59,116,118
PUBLIC BUILDINGS	11,622,500	46,032,850	2,360,000	1,570,000	1,570,000	1,600,000	64,755,350
REGIONAL PUBLIC SAFETY	157,332	152,708	146,500	141,368	136,272	129,212	863,392
TRAFFIC IMPROVEMENTS/RAPID TRANSIT	7,779,900	7,475,000	6,707,000	8,669,500	7,897,000	9,664,250	48,192,650
STREETS AND BRIDGES	3,188,000	1,706,000	2,765,000	1,695,000	2,707,000	1,300,000	13,361,000
STORM SEWERS	853,000	1,753,000	903,000	403,000	403,000	403,000	4,718,000
SANITARY SEWERS	5,400,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	27,150,000
INFORMATION TECHNOLOGY PLAN *	4,609,500	4,996,655	2,962,999	2,242,856	1,841,640	1,406,045	18,059,695
OTHER EDUCATION	134,200	134,200	134,200	134,200	134,200	134,200	805,200
<b>TOTAL</b>	<b>\$67,563,662</b>	<b>\$99,941,830</b>	<b>\$49,846,751</b>	<b>\$48,739,940</b>	<b>\$34,701,851</b>	<b>\$30,669,425</b>	<b>\$331,463,459</b>

\* The Information Technology Plan includes expenditures for the Public Safety Radio System.

\1 Total may differ due to rounding.

**Table 3.**  
**Detail of Capital Improvement Program by Project**  
**FY 2007 - FY 2012**

**By Funding Source**

	TOTAL COST	STATE & FEDERAL GRANTS, REALLOCATIONS, AND OTHERS	NET CITY COST	CARRY FORWARD FROM 01/24/06 THROUGH 06/30/06	REMAINING CITY COST
<b>SUBFUND: 001 SCHOOLS</b>					
SCHOOL FACILITIES /1	\$112,430,321	\$0	\$112,430,321	\$25,229,286	\$87,201,035
<b>SUBTOTAL</b>	<b>\$112,430,321</b>	<b>\$0</b>	<b>\$112,430,321</b>	<b>\$25,229,286</b>	<b>\$87,201,035</b>
<b>SUBFUND: 002 LIBRARIES</b>					
CENTRAL AND BRANCH LIBRARIES	\$215,000	\$0	\$215,000	\$115,000	\$100,000
<b>SUBTOTAL</b>	<b>\$215,000</b>	<b>\$0</b>	<b>\$215,000</b>	<b>\$115,000</b>	<b>\$100,000</b>
<b>SUBFUND: 003 COMMUNITY DEVELOPMENT</b>					
DOWNTOWN TRANSPORTATION	\$5,000	\$0	\$5,000	\$0	\$5,000
ARLANDRIA PEDESTRIAN IMPROVEMENTS	\$500,000	\$0	\$500,000	\$0	\$500,000
MT. VERNON AVENUE IMPROVEMENTS	5,000	0	5,000	0	5,000
MUNICIPAL WATERFRONT IMPROVEMENTS	5,000	0	5,000	0	5,000
ROUTE 1 BEAUTIFICATION	20,000	0	20,000	20,000	0
COORDINATED SIGN SYSTEM	2,300,000		2,300,000	400,000	1,900,000
RESIDENTIAL SIGN PROGRAM	240,000		240,000	24,000	216,000
STREET CANS	353,000		353,000	0	353,000
WOODROW WILSON BRIDGE IMPROVEMENTS	35,573,000	35,573,000	0	0	0
LOWER KING ST FLOOD MITIGATION	5,000	0	5,000	0	5,000
FOUR MILE RUN CHANNEL MAINTENANCE	900,000	0	900,000	600,000	300,000
FOUR MILE RUN FORCE MAIN	1,226,819	674,800	552,019	0	552,019
FOUR MILE RUN STREAM RESTORATION	2,100,000	1,500,000	600,000	0	600,000
STREAMS MAINTENANCE/WATERFRONT DREDGING	3,190,000	0	3,190,000	490,000	2,700,000
<b>SUBTOTAL</b>	<b>\$46,422,819</b>	<b>\$37,747,800</b>	<b>\$8,675,019</b>	<b>\$1,534,000</b>	<b>\$7,141,019</b>
<b>SUBFUND: 004 RECREATION AND PARKS</b>					
BIKE TRAILS	\$616,000	\$0	\$616,000	\$154,000	\$462,000
CAMERON STATION	25,000	0	25,000	25,000	0
CHINQUAPIN PARK AND REC CENTER	20,000,000	0	20,000,000	0	20,000,000
FORT WARD PARK	292,000	0	292,000	220,000	72,000
LANDSCAPING OF PUBLIC SITES	1,170,000	30,000	1,140,000	0	1,140,000
NORTHERN VIRGINIA REGIONAL PARK	1,982,016	0	1,982,016	0	1,982,016
NEEDS ASSESSMENT	300,000	0	300,000	0	300,000
PARK IMPROVEMENTS	8,746,000	1,000,000	7,746,000	136,000	7,610,000
LAND ACQUISITION	36,124,441	5,822,560	30,301,881	13,421,778	16,880,103
RECREATION FACILITIES IMPROVEMENTS	22,648,171	5,000,000	17,648,171	6,978,171	10,670,000
<b>SUBTOTAL</b>	<b>\$91,903,628</b>	<b>\$11,852,560</b>	<b>\$80,051,068</b>	<b>\$20,934,949</b>	<b>\$59,116,119</b>
<b>SUBFUND: 005 PUBLIC BUILDINGS</b>					
PRESERVATION OF HISTORIC BUILDINGS	\$1,991,028	\$0	\$1,991,028	\$486,028	\$1,505,000
ANIMAL SHELTER	150,000	0	150,000	0	150,000
ENERGY CONSERVATION	1,265,600	0	1,265,600	215,600	1,050,000
MARKET SQUARE RENOVATIONS	696,110	0	696,110	696,110	0
CITY FACILITY RENOVATION/MAINTENANCE	80,505,304	0	80,505,304	18,454,954	62,050,350
CITY VISITOR CENTER	259,000	0	259,000	259,000	0
<b>SUBTOTAL</b>	<b>\$84,867,042</b>	<b>\$0</b>	<b>\$84,867,042</b>	<b>\$20,111,692</b>	<b>\$64,755,350</b>
<b>SUBFUND: 008 REGIONAL PUBLIC SAFETY</b>					
PEUMANSEND CREEK REGIONAL JAIL	\$989,667	\$0	\$989,667	\$126,275	\$863,392
N VA JUVENILE DETENTION CENTER	\$436,000	\$218,000	\$218,000	\$218,000	\$0
<b>SUBTOTAL</b>	<b>\$1,425,667</b>	<b>\$218,000</b>	<b>\$1,207,667</b>	<b>\$344,275</b>	<b>\$863,392</b>

1) Please refer to the Alexandria City Public Schools adopted Capital Improvement Program for detailed information on school capital projects, available from the Office of the Assistant Superintendent for Finance and Administration.

**Table 3.**  
**Detail of Capital Improvement Program by Project**  
**FY 2007 - FY 2012**

**By Funding Source**

	TOTAL COST	STATE & FEDERAL GRANTS, REALLOCATIONS, AND OTHERS	NET CITY COST	CARRY FORWARD FROM 01/24/06 THROUGH 06/30/06	REMAINING CITY COST
<b>SUBFUND: 009 TRAFFIC IMPROVEMENTS AND RAPID TRANSIT</b>					
TRAFFIC FACILITIES	\$14,155,000	\$6,925,000	\$7,230,000	\$2,040,000	\$5,190,000
SAFETEA-LU TRANSIT PROJECTS	\$11,134,500	\$6,925,000	\$11,134,500	\$11,134,500	\$0
DASH BUS REPLACEMENT/BUS SHELTERS	36,077,530	31,030,880	5,046,650	100,000	4,946,650
METRO BUS/RAIL CAPITAL	49,056,000	11,000,000	38,056,000	0	38,056,000
<b>SUBTOTAL</b>	<b>\$110,423,030</b>	<b>\$55,880,880</b>	<b>\$61,467,150</b>	<b>\$13,274,500</b>	<b>\$48,192,650</b>
<b>SUBFUND: 011 STREETS AND BRIDGES</b>					
POTOMAC YARD ROAD AND BRIDGE IMPROVEMENTS	372,000	0	372,000	372,000	0
BRIDGE REPAIRS	2,245,000	20,000	2,225,000	725,000	1,500,000
MILL ROAD REALIGNMENT	4,378,000	4,278,000	100,000	100,000	0
DUKE STREET FLYOVER	300,000	300,000	0	0	0
EISENHOWER WIDENING	18,428,000	18,060,000	368,000	7,000	361,000
ALLEY REHABILITATION	1,500,000	0	1,500,000	0	1,500,000
WILKES ST RAMP/TUNNEL	770,322	0	770,322	770,322	0
KING & BEAUREGARD INTERSECTION	4,589,240	4,253,000	336,240	336,240	0
KING STREET METRO AREA IMPROVEMENTS	174,088	0	174,088	174,088	0
STREET AND PEDESTRIAN IMPROVEMENTS	13,186,650	4,554,650	8,632,000	2,832,000	5,800,000
SIDEWALK, CURB AND GUTTER	1,000,000	0	1,000,000	400,000	600,000
UTILITY UNDERGROUNDING/STREET LIGHTING	6,515,000	0	6,515,000	2,915,000	3,600,000
<b>SUBTOTAL</b>	<b>\$53,458,300</b>	<b>\$31,465,650</b>	<b>\$21,992,650</b>	<b>\$8,631,650</b>	<b>\$13,361,000</b>
<b>SUBFUND: 012 STORM SEWERS</b>					
RECONSTRUCTION/EXTENSION STORM SEWERS	\$5,501,500	\$0	\$5,501,500	\$783,500	\$4,718,000
ORONOCO OUTFALL	\$2,127,670	\$617,670	\$1,510,000	\$1,510,000	\$0
<b>SUBTOTAL</b>	<b>\$7,629,170</b>	<b>\$617,670</b>	<b>\$7,011,500</b>	<b>\$2,293,500</b>	<b>\$4,718,000</b>
<b>SUBFUND: 013 SANITARY SEWERS</b>					
RECONSTRUCTION/EXTENSION SANITARY SEWERS	\$6,065,000	\$0	\$6,065,000	\$1,145,000	\$4,920,000
SEWER REHABILITATION AND ABATEMENT	28,922,190	0	28,922,190	6,692,190	22,230,000
<b>SUBTOTAL</b>	<b>\$34,987,190</b>	<b>\$0</b>	<b>\$34,987,190</b>	<b>\$7,837,190</b>	<b>\$27,150,000</b>
<b>SUBFUND: 015 INFORMATION TECHNOLOGY PLAN</b>					
CONNECTIVITY PROJECTS	\$12,503,695	\$5,320,000	\$7,183,695	\$1,209,100	\$5,974,595
SYSTEMS DEVELOPMENT V2	17,282,310	1,890,490	15,391,820	3,306,720	12,085,100
<b>SUBTOTAL</b>	<b>\$29,786,005</b>	<b>\$7,210,490</b>	<b>\$22,575,515</b>	<b>\$4,515,820</b>	<b>\$18,059,695</b>
<b>SUBFUND: 016 OTHER EDUCATION</b>					
NORTHERN VIRGINIA COMMUNITY COLLEGE	\$805,200	\$0	\$805,200	\$0	\$805,200
<b>SUBTOTAL</b>	<b>\$805,200</b>	<b>\$0</b>	<b>\$805,200</b>	<b>\$0</b>	<b>\$805,200</b>
<b>TOTAL ALL FUNDS</b>	<b>\$574,353,372</b>	<b>\$144,993,050</b>	<b>\$436,285,322</b>	<b>\$104,821,862</b>	<b>\$331,463,460</b>

**Table 4. SUMMARY**  
**Detail of Capital Improvement Program by Project**  
**FY 2007 - FY 2012**

City Share by Program Year

	UNALLOCATED PRIOR YEAR	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	TOTAL <sup>1</sup>
<b>SUBFUND: 001 SCHOOLS</b>								
SCHOOL FACILITIES	\$25,229,286	\$24,110,640	\$16,249,275	\$14,945,083	\$15,128,748	\$10,468,583	\$6,298,706	\$87,201,035
<b>SUBFUND 001 SUBTOTAL</b>	<b>\$25,229,286</b>	<b>\$24,110,640</b>	<b>\$16,249,275</b>	<b>\$14,945,083</b>	<b>\$15,128,748</b>	<b>\$10,468,583</b>	<b>\$6,298,706</b>	<b>\$87,201,035</b>
<b>SUBFUND: 002 LIBRARIES</b>								
BARRETT LIBRARY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BEATLEY LIBRARY	\$115,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>SUBFUND 002 SUBTOTAL</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
<b>SUBFUND: 003 COMMUNITY DEVELOPMENT</b>								
DOWNTOWN TRANSPORTATION/PARKING	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
ARLANDRIA PEDESTRIAN IMPROVEMENTS	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
MT. VERNON AVENUE IMPROVEMENTS	0	0	0	0	0	0	5,000	5,000
MUNICIPAL WATERFRONT IMPROVEMENTS	0	0	0	0	0	0	5,000	5,000
ROUTE 1 BEAUTIFICATION	20,000	0	0	0	0	0	0	0
LOWER KING ST FLOOD MITIGATION	0	0	0	0	0	0	5,000	5,000
FOUR MILE RUN FORCE MAIN	0	552,019	0	0	0	0	0	552,019
FOUR MILE RUN CHANNEL MAINTENANCE	600,000	300,000	0	0	0	0	0	300,000
FOUR MILE RUN STREAM RESTORATION	0	300,000	300,000	0	0	0	0	600,000
CITY MARINA WATERFRONT DREDGING	20,000	0	900,000	0	0	0	0	900,000
STREAMS/CHANNEL MAINTENANCE	470,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
COORDINATED SIGN SYSTEM	400,000	0	1,900,000	0	0	0	0	1,900,000
RESIDENTIAL SIGN PROGRAM	24,000	0	72,000	36,000	36,000	36,000	36,000	216,000
STREET CANS	0	168,000	185,000	0	0	0	0	353,000
WOODROW WILSON BRIDGE	0	0	0	0	0	0	0	0
<b>SUBFUND 003 SUBTOTAL</b>	<b>\$1,534,000</b>	<b>\$2,120,019</b>	<b>\$3,657,000</b>	<b>\$336,000</b>	<b>\$336,000</b>	<b>\$336,000</b>	<b>\$356,000</b>	<b>\$7,141,019</b>
<b>SUBFUND: 004 RECREATION AND PARKS</b>								
BIKE TRAILS	\$154,000	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$462,000
CAMERON STATION	25,000	0	0	0	0	0	0	0
CHINQUAPIN PARK AND REC CENTER	0	500,000	1,500,000	9,000,000	9,000,000	0	0	20,000,000
FORT WARD PARK	220,000	12,000	12,000	12,000	12,000	12,000	12,000	72,000
LANDSCAPING OF PUBLIC SITES	0	190,000	190,000	190,000	190,000	190,000	190,000	1,140,000
NORTHERN VIRGINIA REGIONAL PARK	0	330,336	330,336	330,336	330,336	330,336	330,336	1,982,016
NEEDS ASSESSMENT	0	300,000	0	0	0	0	0	300,000
OPEN SPACE FUND	13,421,778	2,424,235	2,575,806	2,727,633	2,884,932	3,048,820	3,218,676	16,880,102
<b>PARK IMPROVEMENTS</b>								
ADA REQUIREMENTS	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
DRAINAGE IMPROVEMENTS	0	250,000	150,000	0	0	0	0	400,000
TIMBERBRANCH PARK	0	75,000	0	0	0	0	0	75,000
WINDMILL HILL PARK	11,000	250,000	1,250,000	500,000	0	0	0	2,000,000
ATHLETIC FIELD IMPROVEMENTS	100,000	300,000	150,000	750,000	550,000	550,000	550,000	2,850,000
PLAYGROUND RENOVATIONS	0	210,000	160,000	160,000	160,000	160,000	160,000	1,010,000
BALL COURTS RENOVATIONS	0	125,000	125,000	125,000	500,000	125,000	125,000	1,125,000
<b>PARK SUBTOTAL</b>	<b>\$136,000</b>	<b>\$1,235,000</b>	<b>\$1,860,000</b>	<b>\$1,560,000</b>	<b>\$1,235,000</b>	<b>\$860,000</b>	<b>\$860,000</b>	<b>\$7,610,000</b>
<b>RECREATION FACILITIES IMPROVEMENTS</b>								
PATRICK HENRY REC CENTER	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C. HOUSTON REC CENTER	4,630,000	2,180,000	1,750,000	0	0	0	0	3,930,000
ALL- CITY SPORTS COMPLEX	1,500,000	0	4,700,000	0	0	0	0	4,700,000
RECREATION RENOVATIONS	120,171	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
PUBLIC POOLS	115,000	90,000	90,000	90,000	90,000	90,000	90,000	540,000
LEE RECREATION CENTER	113,000	0	0	0	0	0	0	0
<b>FACILITIES SUBTOTAL</b>	<b>\$6,978,171</b>	<b>\$2,520,000</b>	<b>\$6,790,000</b>	<b>\$340,000</b>	<b>\$340,000</b>	<b>\$340,000</b>	<b>\$340,000</b>	<b>\$10,670,000</b>
<b>SUBFUND 004 SUBTOTAL</b>	<b>\$20,934,949</b>	<b>\$7,588,571</b>	<b>\$13,335,142</b>	<b>\$14,236,969</b>	<b>\$14,069,268</b>	<b>\$4,858,156</b>	<b>\$5,028,012</b>	<b>\$59,116,118</b>

<sup>1</sup> Total does not include Unallocated Prior Year

**Table 4. SUMMARY**  
**Detail of Capital Improvement Program by Project**  
**FY 2007 - FY 2012**

City Share by Program Year

	UNALLOCATED PRIOR YEAR	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	TOTAL
<b>SUBFUND: 005 PUBLIC BUILDINGS</b>								
<b><u>PRESERVATION OF HISTORIC BUILDINGS</u></b>								
LYCEUM	\$107,028	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GADSBY'S TAVERN	287,000	600,000	0	0	0	0	0	600,000
OHA CFMP	0	150,000	150,000	150,000	150,000	150,000	150,000	900,000
FRIENDSHIP FIRE HOUSE	92,000	0	0	0	0	0	0	0
APOTHECARY MUSEUM	0	0	0	0	0	0	5,000	5,000
<b>HISTORIC BLDGS SUBTOTAL</b>	<b>\$486,028</b>	<b>\$750,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$155,000</b>	<b>\$1,505,000</b>
ANIMAL SHELTER	\$0	25,000	25,000	25,000	25,000	25,000	25,000	150,000
ENERGY CONSERVATION	215,600	175,000	175,000	175,000	175,000	175,000	175,000	1,050,000
MARKET SQUARE RENOVATIONS	696,110	0	0	0	0	0	0	0
<b><u>CITY FACILITY RENOVATION/MAINTENANCE</u></b>								
IMPOUND OFFICE	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
BUSINESS CENTER DRIVE/CITY GOVT CENTER	198,820	0	0	0	0	0	0	0
SPACE MGMT PROGRAM	0	500,000	200,000	0	0	0	0	700,000
COURTHOUSE	12,336	0	0	0	0	0	0	0
EMERGENCY OPERATIONS CENTER	195,000	75,000	0	0	0	0	0	75,000
EMERGENCY GENERATORS	385,000	262,500	800,000	0	0	0	0	1,062,500
NEW POLICE FACILITY	15,019,000	4,840,000	43,170,000	790,000	0	0	0	48,800,000
DETENTION CENTER (JAIL)	0	0	0	0	0	0	5,000	5,000
OFFICE OF SHERIFF CFMP	0	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
PISTOL RANGE	0	0	377,850	0	0	0	0	377,850
PAYNE STREET STORAGE	35,000	0	0	0	0	0	0	0
FLORA KRAUSE CASEY	0	0	0	0	0	0	5,000	5,000
CAPITAL FACILITIES MAINTENANCE (CFMP)	600,000	600,000	600,000	600,000	600,000	600,000	600,000	3,600,000
HANDICAPPED ACCESS (ADA)	0	35,000	35,000	35,000	35,000	35,000	35,000	210,000
TORPEDO FACTORY	0	0	0	0	0	0	5,000	5,000
MH RESIDENTIAL FACILITIES	155,000	155,000	75,000	75,000	75,000	75,000	75,000	530,000
OLD ANIMAL SHELTER RE-USE	128,298	0	0	0	0	0	0	0
SAFE HAVEN FACILITY	645,000	0	0	0	0	0	0	0
405 CAMERON STREET	0	0	0	0	0	0	5,000	5,000
ELEVATOR REFURBISHMENT	0	660,000	0	85,000	85,000	85,000	85,000	1,000,000
NEW FIRE STATION	600,000	3,000,000	0	0	0	0	0	3,000,000
TRUCK LIFT - FIRE	0	120,000	0	0	0	0	0	120,000
FIRE STATION RENOVATIONS	481,500	225,000	225,000	225,000	225,000	225,000	225,000	1,350,000
<b>CITY FACILITIES RENOV SUBTOTAL</b>	<b>\$18,454,954</b>	<b>\$10,672,500</b>	<b>\$45,682,850</b>	<b>\$2,010,000</b>	<b>\$1,220,000</b>	<b>\$1,220,000</b>	<b>\$1,245,000</b>	<b>\$62,050,350</b>
CITY VISITOR CENTER	\$259,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>SUBFUND 005 SUBTOTAL</b>	<b>\$20,111,692</b>	<b>\$11,622,500</b>	<b>\$46,032,850</b>	<b>\$2,360,000</b>	<b>\$1,570,000</b>	<b>\$1,570,000</b>	<b>\$1,600,000</b>	<b>\$64,755,350</b>
<b>SUBFUND: 008 REGIONAL PUBLIC SAFETY</b>								
PEUMANSEND CREEK REGIONAL JAIL	\$126,275	\$157,332	\$152,708	\$146,500	\$141,368	\$136,272	\$129,212	\$863,392
N/VA JUVENILE DETENTION CTR	\$218,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>SUBFUND 008 SUBTOTAL</b>	<b>\$344,275</b>	<b>\$157,332</b>	<b>\$152,708</b>	<b>\$146,500</b>	<b>\$141,368</b>	<b>\$136,272</b>	<b>\$129,212</b>	<b>\$863,392</b>
<b>SUBFUND: 009 TRAFFIC IMPROVEMENTS AND RAPID TRANSIT</b>								
TRAFFIC CONTROL FACILITIES	\$1,540,000	\$895,000	\$895,000	\$850,000	\$850,000	\$850,000	\$850,000	\$5,190,000
TRAFFIC COMPUTER UPGRADE	500,000	0	0	0	0	0	0	0
SAFETEA-LU TRANSIT PROJECTS	0	0	0	0	0	0	0	0
DASH BUS REPLACEMENT	0	369,900	1,339,000	0	1,204,500	0	1,633,250	4,546,650
DASH BUS FACILITY	0	0	0	0	0	0	0	0
BUS SHELTERS	100,000	100,000	100,000	100,000	100,000	0	0	400,000
METRO BUS/RAIL CAPITAL	0	6,415,000	5,141,000	5,757,000	6,515,000	7,047,000	7,181,000	38,056,000
<b>SUBFUND 009 SUBTOTAL</b>	<b>\$2,140,000</b>	<b>\$7,779,900</b>	<b>\$7,475,000</b>	<b>\$6,707,000</b>	<b>\$8,669,500</b>	<b>\$7,897,000</b>	<b>\$9,664,250</b>	<b>\$48,192,650</b>



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**Detail of Capital Improvement Program by Project**  
**FY 2007 - FY 2012**

City Share by Program Year

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<b>SUBFUND: 011 STREETS AND BRIDGES</b>								
POTOMAC YARD ROAD AND BRIDGE IMPROVEMENTS	\$372,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BRIDGE REPAIRS	705,000	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
DUKE ST FLYOVER	0	0	0	0	0	0	0	0
WILKES ST RAMP/TUNNEL	770,322	0	0	0	0	0	0	0
KING & BEAUREGARD INTERSECTION	336,240	0	0	0	0	0	0	0
ALLEY REHAB PROGRAM	0	300,000	300,000	300,000	300,000	300,000	0	1,500,000
KING STREET METRO AREA IMPROVEMENTS	72,135	0	0	0	0	0	0	0
COMMUTER PEDESTRIAN IMPROVEMENTS	101,953	0	0	0	0	0	0	0
EISENHOWER AVE WIDENING	7,000	38,000	106,000	65,000	95,000	57,000	0	361,000
MILL ROAD REALIGNMENT	100,000	0	0	0	0	0	0	0
<b>STREET&amp;BRIDGES SUBTOTAL</b>	<b>\$2,464,650</b>	<b>\$588,000</b>	<b>\$656,000</b>	<b>\$615,000</b>	<b>\$645,000</b>	<b>\$607,000</b>	<b>250,000</b>	<b>3,361,000</b>
<b>STREET AND PEDESTRIAN IMPROVEMENTS</b>								
STREET RECONSTRUCTIONS	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	100,000	600,000
TRANSIT FACILITIES PEDESTRIAN IMP	\$87,000	\$100,000	\$0	\$0	\$0	\$0	0	100,000
MADISON & MONTGOMERY STS	\$0	0	0	0	0	0	0	0
WEST END STREET	0	100,000	0	100,000	0	0	0	200,000
PUBLIC ALLEY - MT VERNON AVE	0	350,000	0	0	0	0	0	350,000
KING/BRADLEE	0	0	0	0	0	50,000	0	50,000
VAN DORN STREET	100,000	0	0	0	0	0	0	0
BRADDOCK ROAD	200,000	0	0	0	0	0	0	0
TENNESSEE AVENUE	170,000	0	0	0	0	0	0	0
PINE STREET	50,000	0	0	0	0	0	0	0
BIRCH STREET	50,000	0	0	0	0	0	0	0
MACARTHUR ROAD	50,000	0	0	0	0	0	0	0
N. FRAZIER STREET	85,000	0	0	0	0	0	0	0
N. FROST STREET	25,000	0	0	0	0	0	0	0
STREET RECONSTRUCTION FOR SEWERS	450,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
LINDEN STREET	165,000	0	0	0	0	0	0	0
KING/QUAKER/BRADDOCK INTERSECT	150,000	0	0	0	0	0	0	0
SLATER'S LANE	300,000	0	0	0	0	0	0	0
EDSALL RD - WHITING TO W. CITY LIMITS	250,000	0	0	0	0	0	0	0
TRAFFIC CALMING	600,000	600,000	600,000	600,000	600,000	600,000	600,000	3,600,000
SIDEWALK, CURB AND GUTTER	400,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
<b>STREET &amp; PEDEST SUBTOTAL</b>	<b>\$3,232,000</b>	<b>\$1,500,000</b>	<b>\$950,000</b>	<b>\$1,050,000</b>	<b>\$950,000</b>	<b>\$1,000,000</b>	<b>950,000</b>	<b>6,400,000</b>
<b>UTILITY UNDERGROUNDING/STREET LIGHTING</b>								
MISCELLANEOUS UNDERGROUNDING	\$500,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	75,000	450,000
OLD TOWN UNDERGROUNDING	2,400,000	1,000,000	0	1,000,000	0	1,000,000	0	3,000,000
STREET LIGHTING	15,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<b>UTILITIES SUBTOTAL</b>	<b>\$2,915,000</b>	<b>\$1,100,000</b>	<b>\$100,000</b>	<b>\$1,100,000</b>	<b>\$100,000</b>	<b>\$1,100,000</b>	<b>100,000</b>	<b>3,600,000</b>
<b>SUBFUND 011 SUBTOTAL</b>	<b>\$8,611,650</b>	<b>\$3,188,000</b>	<b>\$1,706,000</b>	<b>\$2,765,000</b>	<b>\$1,695,000</b>	<b>\$2,707,000</b>	<b>\$1,300,000</b>	<b>\$13,361,000</b>
<b>SUBFUND: 012 STORM SEWERS</b>								
<b>RECONSTRUCTION/EXTENSION STORM SEWERS</b>								
MISC SEWER REPAIRS	\$0	\$203,000	\$203,000	\$203,000	\$203,000	\$203,000	\$203,000	1,218,000
TAYLOR RUN@JANNEY'S LANE	0	0	500,000	500,000	0	0	0	1,000,000
KEY DR/FRANCIS HAMMOND	0	150,000	850,000	0	0	0	0	1,000,000
SAYLOR PLACE OUTFALL	0	300,000	0	0	0	0	0	300,000
ALT. ANALYSIS BRADDOCK RD	0	0	0	0	0	0	0	0
ALLEY SEWER UPGRADE	18,500	0	0	0	0	0	0	0
KING ST/CSX	25,000	0	0	0	0	0	0	0
CHANNEL RESTORATION	590,000	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
COMMONWEALTH AVE STUDY	150,000	0	0	0	0	0	0	0
NPDES STORM WATER PROGRAM	175,000	0	0	0	0	0	0	0
ORONOCO OUTFALL	1,510,000	0	0	0	0	0	0	0
<b>SUBFUND 013 SUBTOTAL</b>	<b>\$2,468,500</b>	<b>\$853,000</b>	<b>\$1,753,000</b>	<b>\$903,000</b>	<b>\$403,000</b>	<b>\$403,000</b>	<b>\$403,000</b>	<b>\$4,718,000</b>

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**FY 2007 - FY 2012**

City Share by Program Year

	UNALLOCATED PRIOR YEAR	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	TOTAL\1
<b>SUBFUND: 013 SANITARY SEWERS</b>								
RECONSTRUCTION/EXTENSION SANITARY SEWERS	\$1,145,000	\$820,000	\$820,000	\$820,000	\$820,000	\$820,000	\$820,000	\$4,920,000
<b>SEWER REHABILITATION AND ABATEMENT</b>								
SEWER MAP UPDATING	\$165,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
SANITARY SEWERS TO BE DETERMINED	\$0	\$0	\$1,580,000	\$3,280,000	\$3,180,000	\$3,280,000	\$3,180,000	\$14,500,000
HOLMES RUN TRUNK SEWER	4,302,000	3,000,000	1,600,000	0	0	0	0	4,600,000
COMBINED SEWER MITIGATION	1,825,190	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
INFILTRATION/INFLOW	0	200,000	0	0	0	0	0	200,000
ROYAL STREET RELIEF SEWER	0	830,000	0	0	0	0	0	830,000
ENVIRONMENTAL RESTORATION	225,000	0	100,000	0	100,000	0	100,000	300,000
SEWER REHAB SUBTOTAL	\$6,517,190	\$4,580,000	\$3,530,000	\$3,530,000	\$3,530,000	\$3,530,000	\$3,530,000	\$22,230,000
SUBFUND 013 SUBTOTAL	\$7,662,190	\$5,400,000	\$4,350,000	\$4,350,000	\$4,350,000	\$4,350,000	\$4,350,000	\$27,150,000
<b>SUBFUND: 015 INFORMATION TECHNOLOGY PLAN</b>								
CONNECTIVITY PROJECTS	\$1,401,100	\$741,000	\$1,892,655	\$971,399	\$1,019,356	\$956,640	\$393,545	\$5,974,595
SYSTEMS DEVELOPMENT	\$3,674,060	3,868,500	3,104,000	1,991,600	1,223,500	885,000	1,012,500	12,085,100
SUBFUND 015 SUBTOTAL	\$5,075,160	\$4,609,500	\$4,996,655	\$2,962,999	\$2,242,856	\$1,841,640	\$1,406,045	\$18,059,695
<b>SUBFUND: 016 OTHER EDUCATION</b>								
NORTHERN VIRGINIA COMMUNITY COLLEGE	\$0	\$134,200	\$134,200	\$134,200	\$134,200	\$134,200	\$134,200	\$805,200
SUBFUND 016 SUBTOTAL	\$0	\$134,200	\$134,200	\$134,200	\$134,200	\$134,200	\$134,200	\$805,200
TOTAL CITY SHARE	\$94,226,702	\$67,563,662	\$99,941,830	\$49,846,751	\$48,739,940	\$34,701,851	\$30,669,425	\$331,463,459

\1 Total does not include Unallocated Prior Year

FY 2007 - FY 2012  
Capital Improvement Program  
Summary Funding Tables

CAPITAL IMPROVEMENT PROGRAM SOURCES AND USES OF FUNDS  
For the Six Fiscal Years Ending June 30, 2012

	Total FY 2007 <u>FY 20012</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
City Funded Sources							
Planned General							
Fund Appropriations:							
FY 2007	\$9,694,870	\$9,694,870					
FY 2008	\$13,000,000		\$13,000,000				
FY 2009	\$16,000,000			\$16,000,000			
FY 2010	\$19,505,008				\$19,505,008		
FY 2011	\$22,303,031					\$22,303,031	
FY 2012	\$21,101,331						\$21,101,331
General Obligation Bonds:							
FY 2007	\$34,291,269	\$34,291,269					
FY 2008	\$53,901,737		\$53,901,737				
FY 2009	\$21,614,555			\$21,614,555			
FY 2010	\$20,000,000				\$20,000,000		
FY 2011	\$3,000,000					\$3,000,000	
Planned General Fund Open Space Trust Fund Account Transfers:							
FY 2007	\$2,424,235	\$2,424,235					
FY 2008	\$2,575,807		\$2,575,807				
FY 2009	\$2,727,633			\$2,727,633			
FY 2010	\$2,884,932				\$2,884,932		
FY 2011	\$3,048,820					\$3,048,820	
FY 2012	\$3,218,094						\$3,218,094
Planned Other Sources:							
Bond Interest Earnings							
(Prior Year Surplus)	\$6,400,000	\$6,400,000					
(Current Year)	\$12,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
General Fund Balances	\$7,353,288	\$7,353,288					
Sewer Fees	\$27,150,000	\$5,400,000	\$4,350,000	\$4,350,000	\$4,350,000	\$4,350,000	\$4,350,000
Funding To Be Determined	\$27,268,849	\$0	\$24,114,286	\$3,154,563	\$0	\$0	\$0
TOTAL CITY-FUNDED SOURCES	\$331,463,459	\$67,563,662	\$99,941,830	\$49,846,751	\$48,739,940	\$34,701,851	\$30,669,425

**CAPITAL IMPROVEMENT PROGRAM SOURCES AND USES OF FUNDS**  
**For Fiscal Years Ending June 30, 2012**

**CITY-FUNDED SOURCES:**

		Projected Debt Service	Total General Fund
Planned Future General Fund Appropriations to Capital Projects Fund, FY 2007 - FY 2012:			
FY 2007	9,694,870	29,459,659	39,154,529
FY 2008	13,000,000	32,359,951	45,359,951
FY 2009	16,000,000	35,876,314	51,876,314
FY 2010	19,505,008	36,137,929	55,642,937
FY 2011	22,303,031	36,154,245	58,457,276
FY 2012	<u>21,101,331</u>	<u>35,348,978</u>	<u>56,450,309</u>
Total Planned Future Appropriations	101,604,240	205,337,076	306,941,316

Planned General Obligation Bond Issues:

FY 2007	34,291,269	
FY 2008	53,901,737	
FY 2009	21,614,555	
FY 2010	20,000,000	
FY 2011	<u>3,000,000</u>	
Total General Obligation Bond Issues		132,807,561

Planned General Fund

Open Space Trust Fund Account Transfers:

FY 2007	2,424,235	
FY 2008	2,575,807	
FY 2009	2,727,633	
FY 2010	2,884,932	
FY 2011	3,048,820	
FY 2012	<u>3,218,094</u>	
Total Open Space Trust Fund Account Transfers		16,879,521

Planned Other Sources

Bond Interest Earnings (Prior Year Surplus)	6,400,000	
Bond Interest Earnings (Current Year)	12,000,000	
General Fund Balances	7,353,288	
Sewer Fees	27,150,000	
Funds To Be Determined (FY 2008, FY 2009)	<u>27,268,849</u>	
Total Planned Other Sources		80,172,137

Current Sources:

Capital Projects Fund Balance at 6/30/05	94,288,702	
General Fund Appropriation FY 2006	16,988,957	
General Fund Balances Designated for Subsequent Years' Capital Expenditures	1,532,890	
Planned General Obligation Bond Sale in FY 2006	37,460,738	
Bond Interest Earnings	500,000	
Sewer Fees	8,079,000	
Open Space (FY 2006 Transfer)	1,870,778	
ARHA Repayment	696,110	
Bond Premium	<u>683,153</u>	
Total City-Funded Current Sources		162,100,328

TOTAL CITY-FUNDED SOURCES 493,563,787

**CITY FUNDED USES:**

Approved Capital Budgets through FY 2005:

Prior Year Approved Projects at 2/28/06	94,288,702	
FY 2006 Approved Capital Budget	<u>67,811,626</u>	
Total Approved Capital Budgets		162,100,328

Proposed FY 2007 - FY 2012 City-Funded CIP:

FY 2007 Proposed Capital Budget	67,563,662	
FY 2008 Proposed Capital Budget	99,941,830	
FY 2009 Proposed Capital Budget	49,846,751	
FY 2010 Proposed Capital Budget	48,739,940	
FY 2011 Proposed Capital Budget	34,701,851	
FY 2012 Proposed Capital Budget	<u>30,669,425</u>	
Total Proposed FY 2007- FY 2012 CIP		331,463,459

TOTAL CITY-FUNDED USES 493,563,787

**Table 5.  
Debt Service Indicators**

Fiscal Year	Total Debt Service <sup>1</sup>	Outstanding Debt <sup>2</sup>	General Government Expenditures <sup>3</sup>	Assessed Value of Real Property (\$000) <sup>4</sup>	Population <sup>5</sup>
FY 1993	13,640,181	54,875,000	271,404,113	11,100,242	116,000
FY 1994	10,283,070	60,380,000	280,836,633	10,849,723	116,400
FY 1995	11,050,739	52,255,000	290,760,163	10,846,601	117,000
FY 1996	10,112,095	44,725,000	312,902,626	10,926,409	117,300
FY 1997	9,289,745	37,610,000	326,248,912	11,163,428	117,600
FY 1998	8,827,610	30,585,000	354,805,740	11,605,290	119,500
FY 1999	6,350,549	65,710,000	380,736,909	12,187,519	121,700
FY 2000	8,866,071	114,690,000	356,009,679	13,295,307	129,130
FY 2001	12,382,315	107,875,000	381,868,750	14,632,349	130,402
FY 2002	16,015,996	153,925,000	423,466,895	16,132,989	129,772
FY 2003	17,483,024	143,615,000	465,248,517	19,225,926	128,673
FY 2004	18,682,768	197,520,000	489,078,220	22,757,185	136,635
FY 2005	22,938,317	241,890,000	522,291,387	27,359,650	137,846
FY 2006	27,687,883	263,000,738	570,059,800	32,517,987	139,058
FY 2007	29,459,659	279,998,970	615,100,279	33,818,706	140,269
FY 2008	32,359,951	314,888,107	646,875,500	35,171,455	141,480
FY 2009	35,876,314	314,789,975	681,662,200	36,578,313	142,692
FY 2010	36,137,929	312,781,560	715,184,200	38,041,445	143,903
FY 2011	36,154,245	293,273,145	749,332,200	39,563,103	145,114
FY 2012	35,348,978	270,654,730	780,334,600	41,145,627	146,326

<sup>1</sup> Excludes \$256,070 in debt service for Commonwealth Transportation Board issued transit bonds.

<sup>2</sup> Beginning in FY 2007, debt attributable to sanitary sewer capital projects is excluded because sanitary sewer systems will become 100% self-supporting in that year.

<sup>3</sup> General Government expenditures after FY 2006 are based on a long range forecast scenario.

<sup>4</sup> Presented on a calendar year basis. Assumes an annual growth rate of 4 percent after calendar year 2005.

<sup>5</sup> Population estimates for FY 2006 and FY 2011 from Planning and Zoning forecasts. Other future years extrapolated from 2006 and 2011 forecasts.

**Table 5. (continued)**  
**Debt Service Indicators**

Fiscal Year	Ratio of Debt Service to General Government Expenditures	Outstanding Debt as a Percentage of Assessed Value of Real Property *	Debt per Capita as a Percentage of Per Capita Income
Ceiling	10.00%	1.60%	An amount equal to 3.25% of per capita income
Target	8.00%	1.10%	An amount equal to 2.25% of per capita income
FY 1993	5.03%	0.49%	1.31%
FY 1994	3.66%	0.56%	1.34%
FY 1995	3.80%	0.48%	1.13%
FY 1996	3.23%	0.41%	0.91%
FY 1997	2.85%	0.34%	0.73%
FY 1998	2.49%	0.26%	0.55%
FY 1999	1.67%	0.54%	1.09%
FY 2000	2.49%	0.86%	1.85%
FY 2001	3.24%	0.74%	1.56%
FY 2002	3.78%	0.95%	2.20%
FY 2003	3.76%	0.75%	2.00%
FY 2004	3.82%	0.87%	2.60%
FY 2005	4.39%	0.88%	3.01%
FY 2006	4.86%	0.81%	3.09%
FY 2007	4.79%	0.83%	3.11%
FY 2008	5.00%	0.90%	3.30%
FY 2009	5.26%	0.86%	3.11%
FY 2010	5.05%	0.82%	2.92%
FY 2011	4.82%	0.74%	2.59%
FY 2012	4.53%	0.66%	2.25%

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\* Includes general obligation bonds and term notes. In past years, total assessed value included real and personal property. Beginning in the FY 2000 - FY 2005 CIP, this indicator has been revised per the debt policies adopted on December 9, 1997, to include only real property. Debt indicators exclude debt attributable to sanitary sewer capital projects beginning in FY 2007 because sanitary sewer systems become 100 percent self-supporting in that year.

Table 5. (continued)  
Debt Service Indicators

General Fund Balance as a Percentage of General Fund Revenue		
Fiscal Year	Unreserved	Undesignated
Floor	10.0%	4.0%
Target	n/a	5.5%
FY 1991	20.4%	9.4%
FY 1992	22.1%	7.2%
FY 1993	24.3%	7.6%
FY 1994	23.4%	7.6%
FY 1995	22.4%	6.6%
FY 1996	20.6%	5.5%
FY 1997	19.1%	6.7%
FY 1998	17.6%	7.6%
FY 1999	16.5%	6.9%
FY 2000	17.3%	6.5%
FY 2001	16.6%	6.7%
FY 2002	17.6%	6.8%
FY 2003	14.4%	7.3%
FY 2004	14.6%	6.9%
FY 2005	13.3%	5.9%

Source: Alexandria FY 2005 Comprehensive Annual Financial Report (CAFR)



Table 6. General Obligation Bond Repayment Schedules

Table 6, below, summarizes the annual debt service for all currently outstanding general obligation bond issues of the City of Alexandria. Tables 7 through 13, on the following pages, show the date of issue, the years remaining on the payment schedule, and the amount of principal and interest due each year for the individual bond issues. (Debt service does not include \$256,070 for Commonwealth Transportation Board in the operating budget.)

**City of Alexandria, Virginia  
Summary of Total General Obligation  
Debt Service**

Fiscal Year	Principal	Interest	Total
2007	15,420,000	9,751,479	25,171,479
2008	15,425,000	9,070,729	24,495,729
2009	15,430,000	8,409,970	23,839,970
2010	14,645,000	7,746,568	22,391,568
2011	14,145,000	7,099,236	21,244,236
2012	14,105,000	6,496,199	20,601,199
2013	14,065,000	5,898,269	19,963,269
2014	14,065,000	5,290,444	19,355,444
2015	14,020,000	4,686,519	18,706,519
2016	13,995,000	4,069,362	18,064,362
2017	13,985,000	3,423,550	17,408,550
2018	13,950,000	2,807,962	16,757,962
2019	13,915,000	2,200,713	16,115,713
2020	11,880,000	1,591,332	13,471,332
2021	8,935,000	1,075,631	10,010,631
2022	6,040,000	684,650	6,724,650
2023	6,040,000	434,800	6,474,800
2024	2,740,000	181,525	2,921,525
2025	2,740,000	61,650	2,801,650
Total	\$225,540,000	\$80,980,588	\$306,520,588

Table 7. City of Alexandria, Virginia  
**GENERAL OBLIGATION BOND ISSUE OF \$54.8 MILLION - C (NOVEMBER, 2004)**  
Debt Outstanding at November 30, 2004

Fiscal Year	Principal	Interest	Total
2007	2,745,000	1,993,925	4,738,925
2008	2,745,000	1,884,125	4,629,125
2009	2,745,000	1,801,775	4,546,775
2010	2,745,000	1,719,425	4,464,425
2011	2,740,000	1,637,150	4,377,150
2012	2,740,000	1,527,550	4,267,550
2013	2,740,000	1,417,950	4,157,950
2014	2,740,000	1,328,900	4,068,900
2015	2,740,000	1,212,450	3,952,450
2016	2,740,000	1,082,300	3,822,300
2017	2,740,000	959,000	3,699,000
2018	2,740,000	842,550	3,582,550
2019	2,740,000	732,950	3,472,950
2020	2,740,000	623,350	3,363,350
2021	2,740,000	513,750	3,253,750
2022	2,740,000	404,150	3,144,150
2023	2,740,000	294,550	3,034,550
2024	2,740,000	181,525	2,921,525
2025	2,740,000	61,650	2,801,650
Total	\$52,080,000	\$20,219,025	\$72,299,025

Table 8. City of Alexandria, Virginia  
**GENERAL REFUNDING OBLIGATION BOND ISSUE OF \$32.5 MILLION - B**  
**(OCTOBER, 2004)**  
Debt Outstanding at October 31, 2004

Fiscal Year	Principal	Interest	Total
2007	200,000	1,330,769	1,530,769
2008	205,000	1,326,769	1,531,769
2009	210,000	1,321,900	1,531,900
2010	215,000	1,316,388	1,531,388
2011	3,205,000	1,310,206	4,515,206
2012	3,170,000	1,190,019	4,360,019
2013	3,130,000	1,079,069	4,209,069
2014	3,130,000	922,569	4,052,569
2015	3,085,000	797,369	3,882,369
2016	3,060,000	666,256	3,726,256
2017	3,050,000	513,256	3,563,256
2018	3,015,000	383,631	3,398,631
2019	2,980,000	255,494	3,235,494
2020	2,945,000	128,844	3,073,844
Total	\$31,600,000	\$12,542,539	\$44,142,539

Table 9. City of Alexandria, Virginia  
**GENERAL OBLIGATION BOND ISSUE OF \$64.7 MILLION (JANUARY 1, 2004)**  
Debt Outstanding at January 31, 2004

Fiscal Year	Principal	Interest	Total
2007	3,800,000	2,570,875	6,370,875
2008	3,800,000	2,380,875	6,180,875
2009	3,800,000	2,190,875	5,990,875
2010	3,800,000	2,000,875	5,800,875
2011	3,300,000	1,810,875	5,110,875
2012	3,300,000	1,645,875	4,945,875
2013	3,300,000	1,480,875	4,780,875
2014	3,300,000	1,348,875	4,648,875
2015	3,300,000	1,216,875	4,516,875
2016	3,300,000	1,084,875	4,384,875
2017	3,300,000	952,875	4,252,875
2018	3,300,000	820,875	4,120,875
2019	3,300,000	688,875	3,988,875
2020	3,300,000	556,875	3,856,875
2021	3,300,000	420,875	3,720,875
2022	3,300,000	280,500	3,580,500
2023	3,300,000	140,250	3,440,250
Total	\$58,100,000	\$21,592,875	\$79,692,875

Table 10. City of Alexandria, Virginia  
**GENERAL OBLIGATION BOND ISSUE OF \$54.5 MILLION (JULY, 2001)**  
Debt Outstanding at June 30, 2003

Fiscal Year	Principal	Interest	Total
2007	2,900,000	1,942,830	4,842,830
2008	2,900,000	1,832,630	4,732,630
2009	2,900,000	1,716,630	4,616,630
2010	2,900,000	1,600,630	4,500,630
2011	2,900,000	1,481,005	4,381,005
2012	2,895,000	1,357,755	4,252,755
2013	2,895,000	1,230,375	4,125,375
2014	2,895,000	1,100,100	3,995,100
2015	2,895,000	969,825	3,864,825
2016	2,895,000	835,931	3,730,931
2017	2,895,000	698,419	3,593,419
2018	2,895,000	560,906	3,455,906
2019	2,895,000	423,394	3,318,394
2020	2,895,000	282,263	3,177,263
2021	2,895,000	141,131	3,036,131
Total	\$43,450,000	\$16,173,824	\$59,623,824

Table 11. City of Alexandria, Virginia  
**GENERAL OBLIGATION BOND ISSUE OF \$55.0 MILLION (6/15/2000)**<sup>1</sup>  
 Debt Outstanding at June 30, 2003

Fiscal Year	Principal	Interest	Total
2007	2,985,000	597,000	3,582,000
2008	2,985,000	447,750	3,432,750
2009	2,985,000	298,500	3,283,500
2010	2,985,000	149,250	3,134,250
Total	\$11,940,000	\$1,492,500	\$13,432,500

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<sup>1</sup> Reflects effects of General Obligation Bonds issued October, 2004.

Table 12. City of Alexandria, Virginia  
**GENERAL OBLIGATION BOND ISSUE OF \$34.0 MILLION (1/1/1999)**  
Debt Outstanding at June 30, 2003

Fiscal Year	Principal	Interest	Total
2007	2,000,000	1,196,000	3,196,000
2008	2,000,000	1,118,000	3,118,000
2009	2,000,000	1,040,000	3,040,000
2010	2,000,000	960,000	2,960,000
2011	2,000,000	860,000	2,860,000
2012	2,000,000	775,000	2,775,000
2013	2,000,000	690,000	2,690,000
2014	2,000,000	590,000	2,590,000
2015	2,000,000	490,000	2,490,000
2016	2,000,000	400,000	2,400,000
2017	2,000,000	300,000	2,300,000
2018	2,000,000	200,000	2,200,000
2019	2,000,000	100,000	2,100,000
Total	\$26,000,000	\$8,719,000	\$34,719,000

Table 13. City of Alexandria, Virginia  
**GENERAL OBLIGATION BOND ISSUE OF \$22.7 MILLION (3/1/94)**  
 Debt Outstanding at June 30, 2003

Fiscal Year	Principal	Interest	Total
2007	790,000	120,080	910,080
2008	790,000	80,580	870,580
2009	790,000	40,290	830,290
Total	\$2,370,000	\$240,950	\$2,610,950



# Capital Project Detail Sheets

## Capital Project Detail Sheet Format

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The detail sheets on the following pages provide a variety of information about the City's capital improvement projects. In the heading for each project in the CIP detail, the following information is provided:

**Project Title** - The title by which the project is referred to in official documents.

**Subtasks** - Individual elements of the total project.

**Priority** - The priority assigned to this project. There are three priority designations: a) Essential; b) Very Desirable; and, c) Desirable. See the heading "The CIP Process" in the front of the CIP section for further explanation.

**Estimated Useful Life of Improvement** - Where possible, information on the estimated life of the improvement scheduled in the FY 2007 - FY 2012 CIP is provided.

**Project Manager** - Identifies the agency that is primarily responsible for planning and managing the project.